

## Mandiri Investment Forum (6-7 February 2020)





# One of Indonesia's Leading Property Developer

## Core Business

### Property Development for Sale



Township



Residential



Condominium



Office

### Commercial Property Development & Management



Shopping  
Mall



Hotel



Serviced  
Apartment



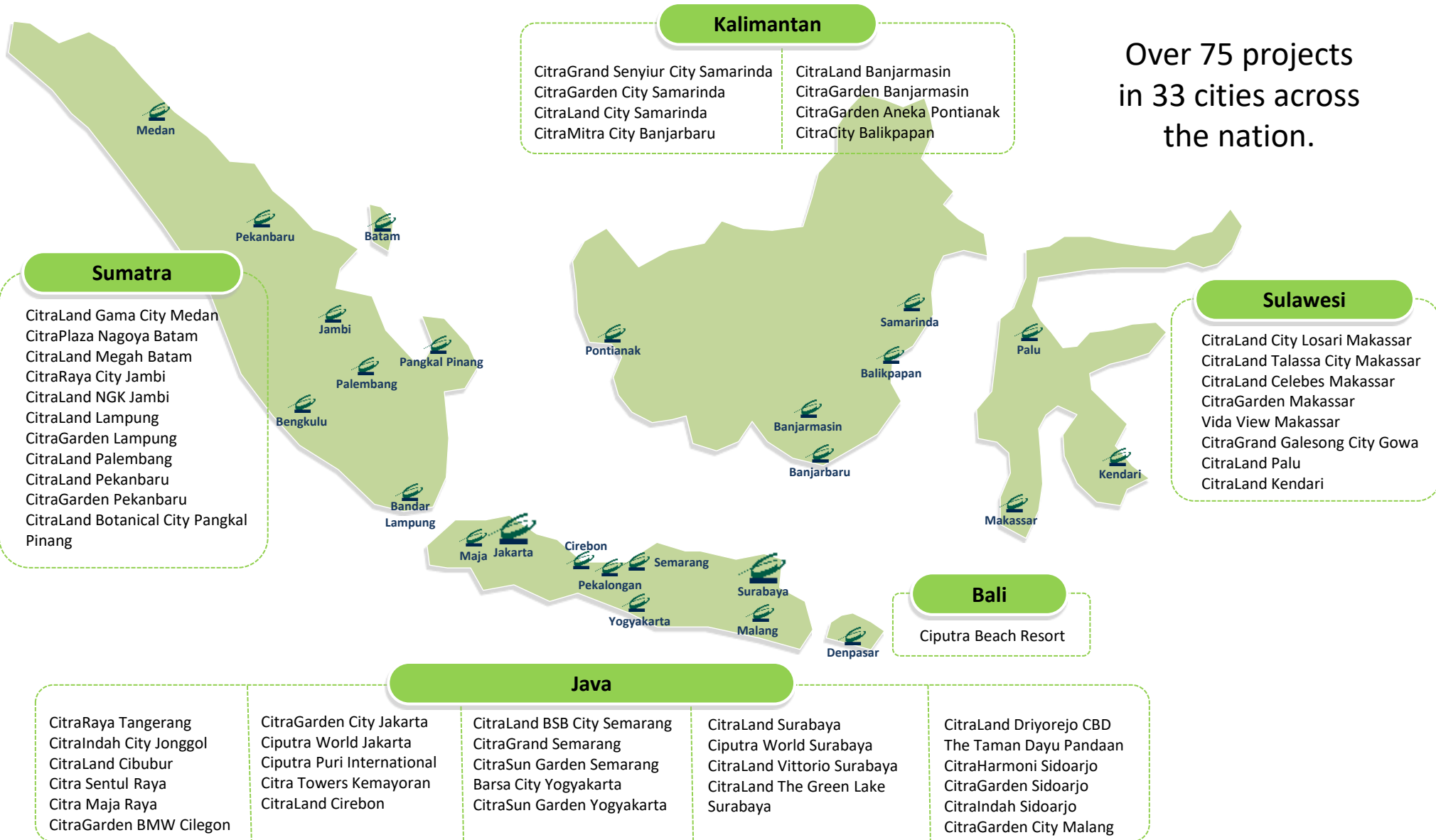
Office



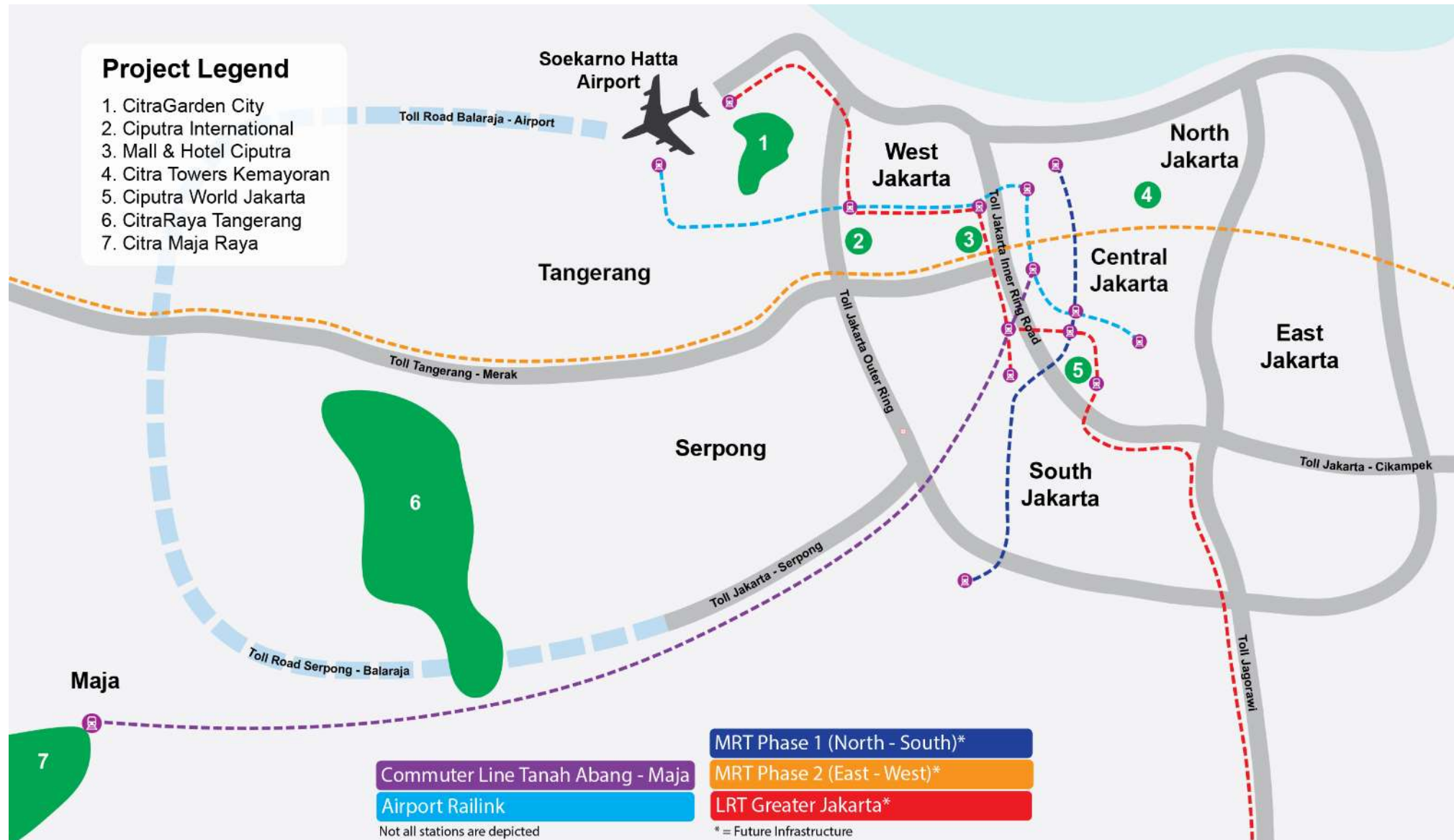
Others

# Geographically Diversified Project Portfolio

Over 75 projects  
in 33 cities across  
the nation.



# Greater Jakarta Project Portfolio







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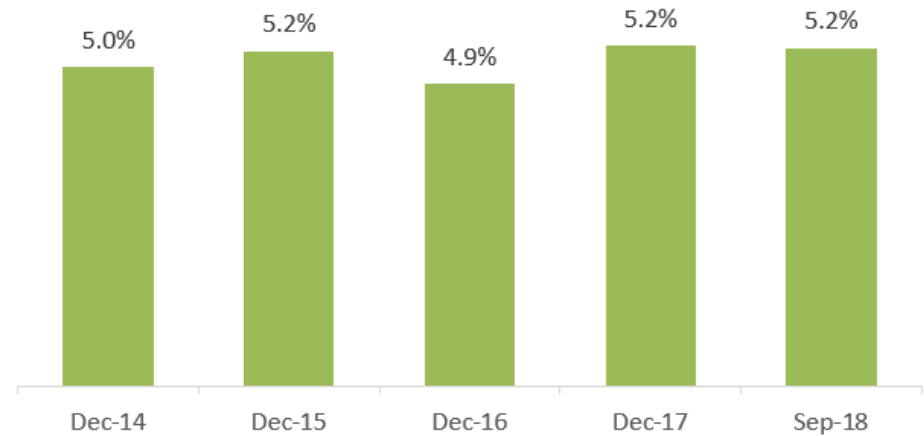
## Country Overview

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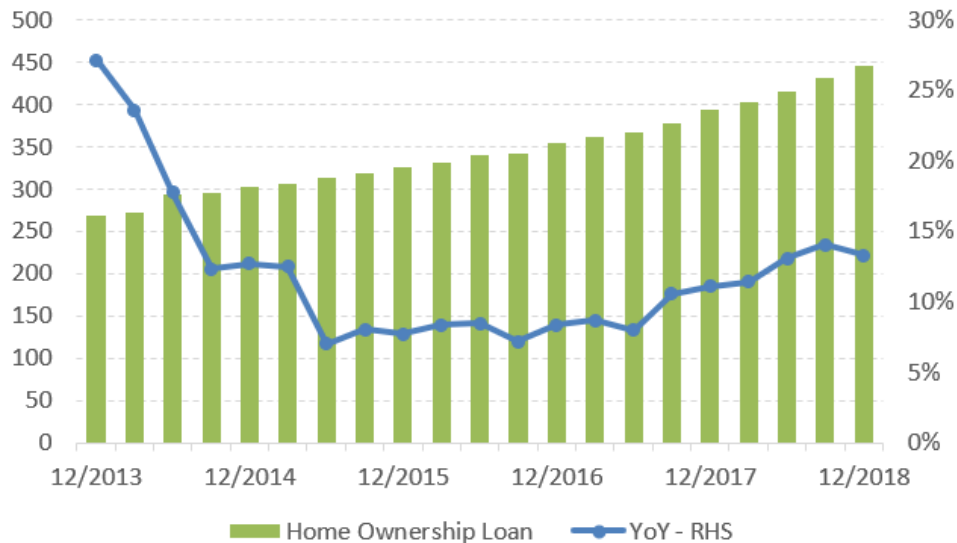
# Encouraging Macro Conditions

**Robust economic growth accelerating middle class formation and increasing housing demand**

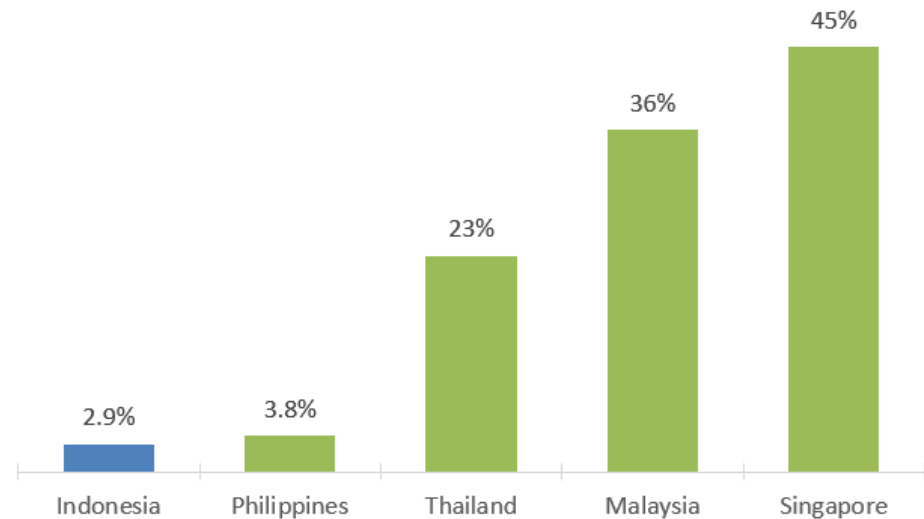
## Real GDP Growth



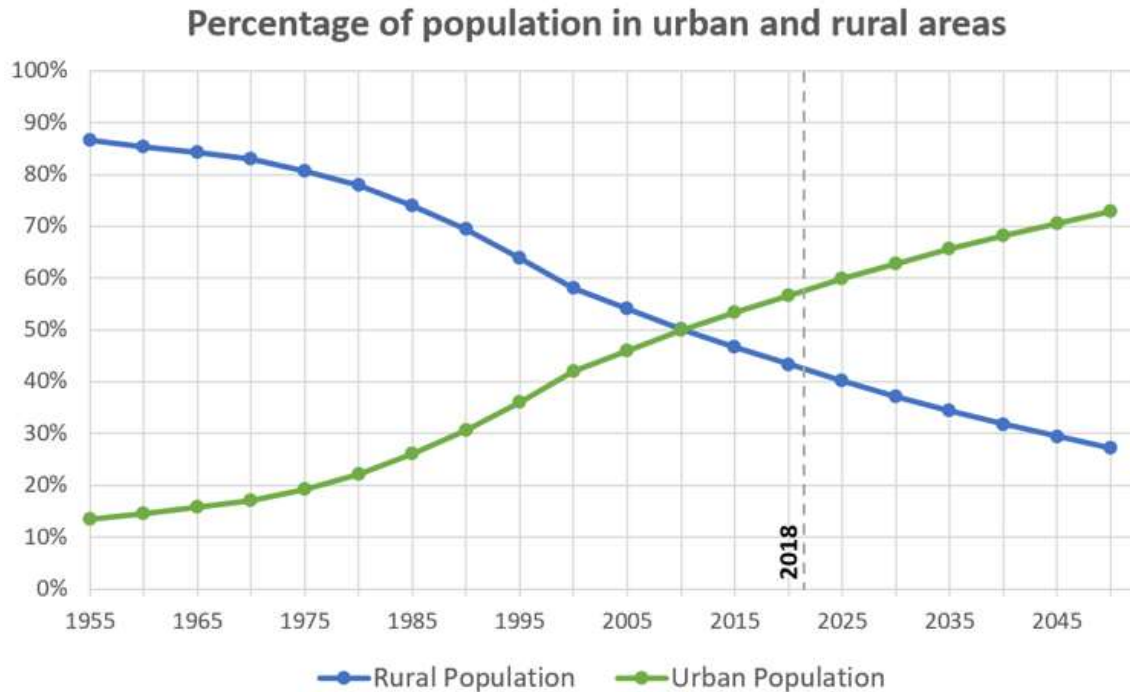
## Home Ownership Loan Outstanding (Rp tn)



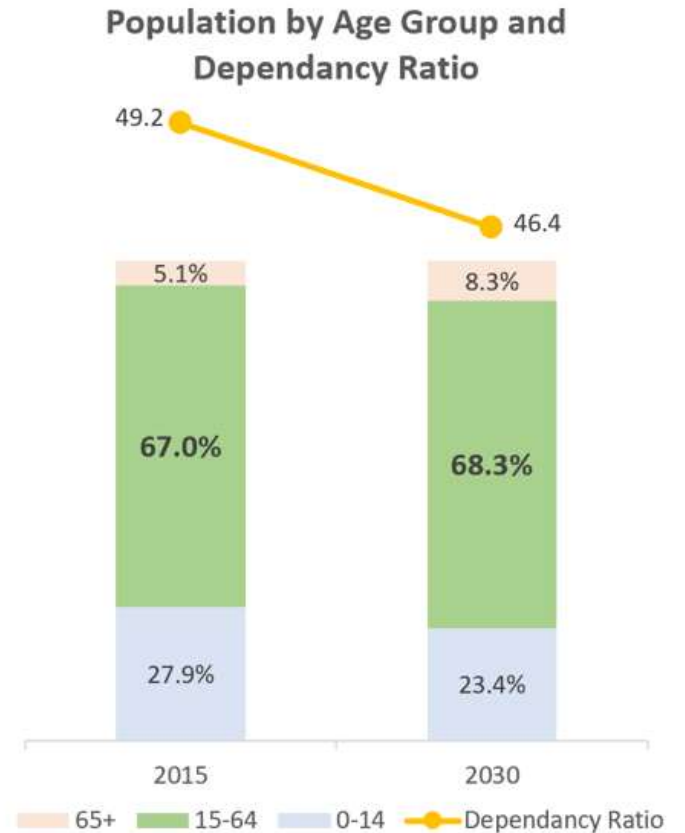
## Housing Loan as % of Nominal GDP (December 2017)



# Favorable Population Structure



**More than half of the Indonesian population lives in urban areas since 2010 and it is estimated to reach almost three-quarters by 2050**



**Rising working age population leading to a reduction in dependency ratio and promoting economic growth**

# Regulatory Support from the Government

Increased Loan-to-Value (LTV) for mortgages (e.g. first mortgage LTV relaxed from 85% to 100%).

Increased limit for indent mortgages (for units still under construction) from 2 to 5.

Accelerated mortgage disbursement from banks to developers (e.g. first 30% disbursed after signing of mortgage versus. previously first 40% disbursed only after foundation constructed).

Simplified the tax validation process to accelerate the transfer-of-title procedure from ~30 days to 3 days.



Increased the threshold for the 20% luxury tax from Rp10bn to Rp30bn for apartments and from Rp20bn to Rp30bn for houses.

Lowered the super luxury tax from 5% to 1% and increased the threshold from Rp5bn to Rp30bn

Plans to widen the subsidized mortgage scheme (e.g. increasing the salary cap, increasing the unit price cap).





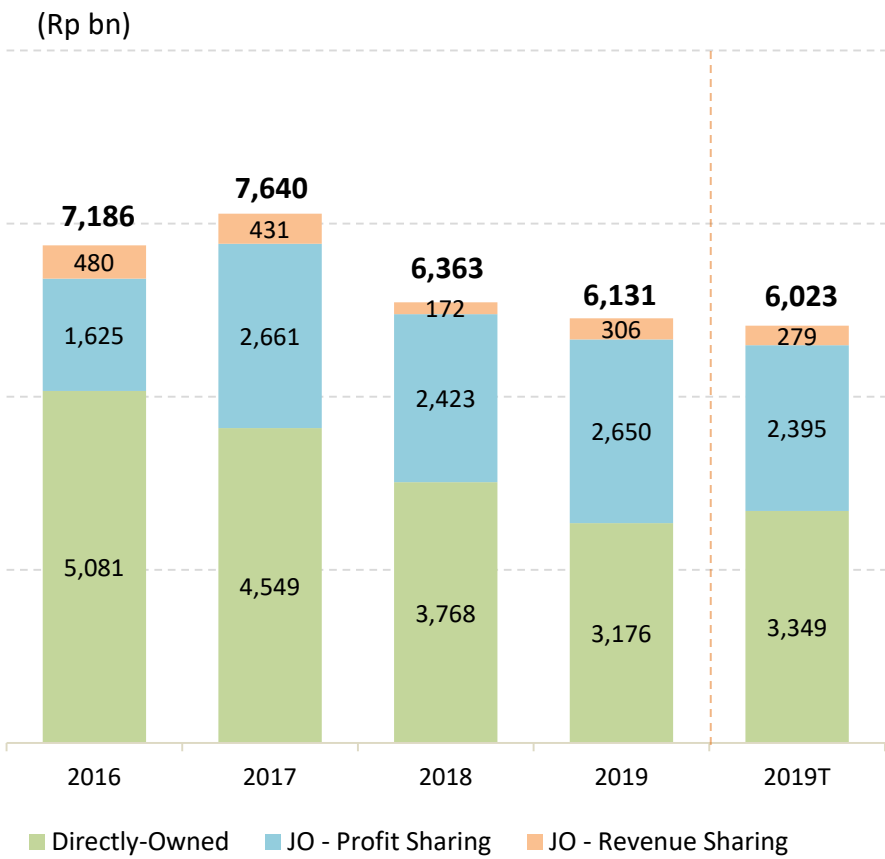
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## Company Overview

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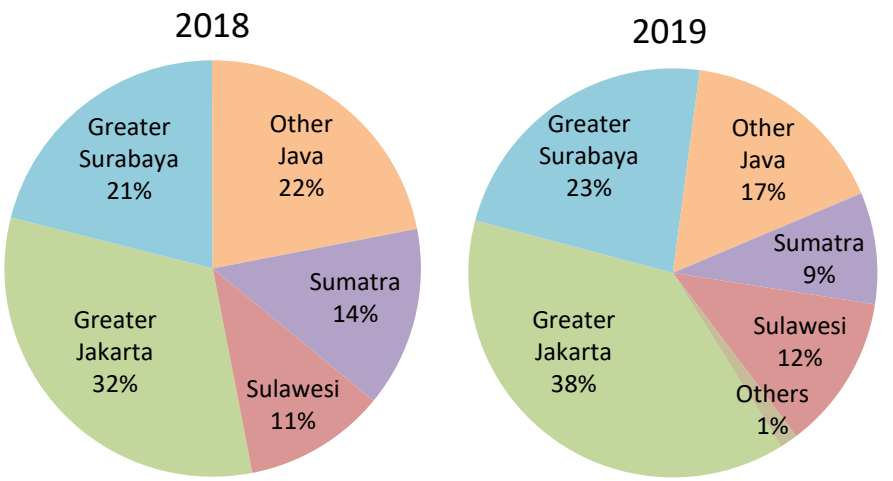
# Marketing Sales Summary

## Historical Presales

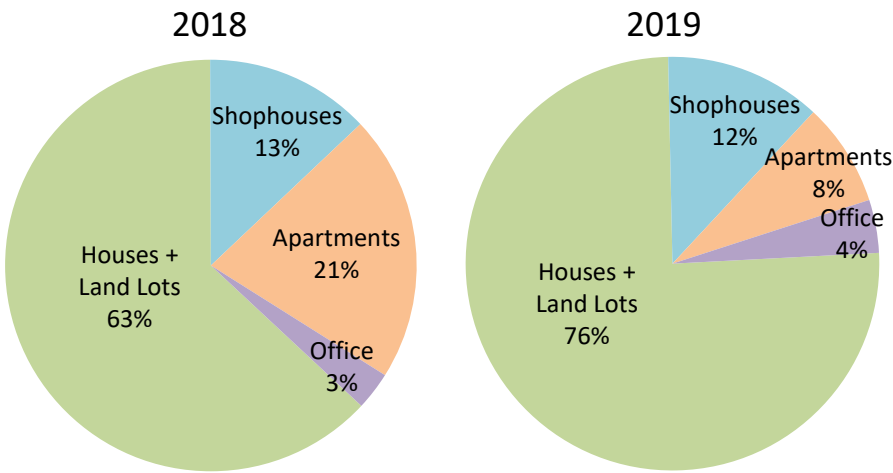


Units Sold	8,288	8,645	8,545	7,035	
Area Sold (Ha)	73	85	74	67	

## Presales per Location

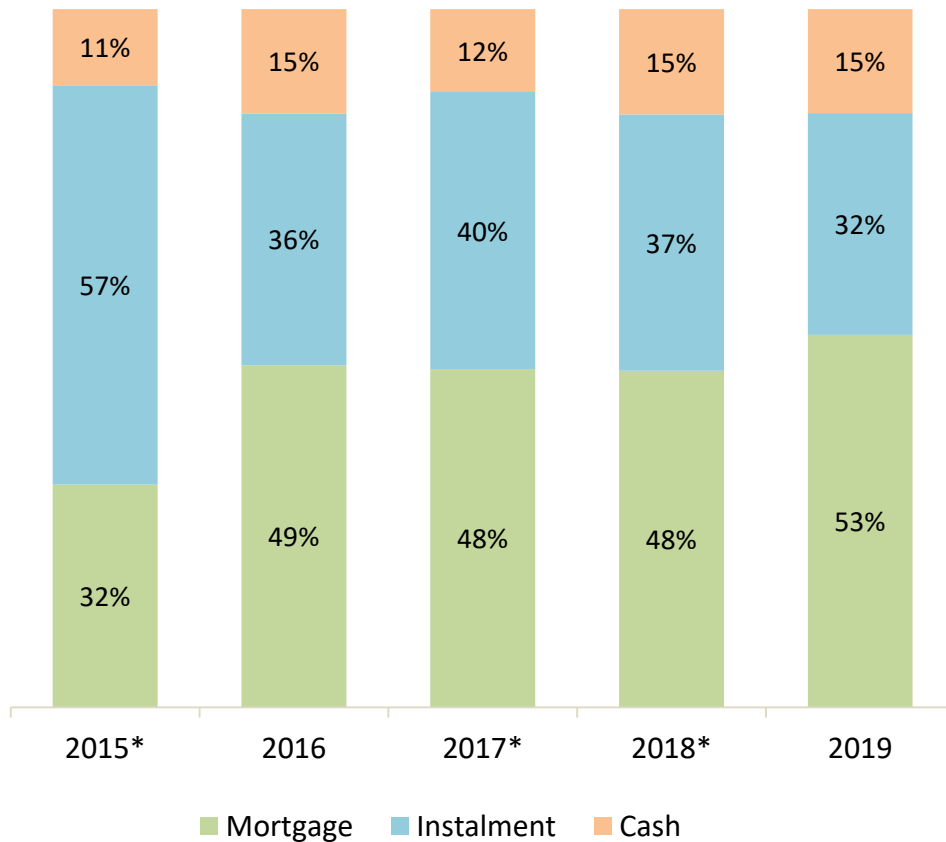


## Presales per Product



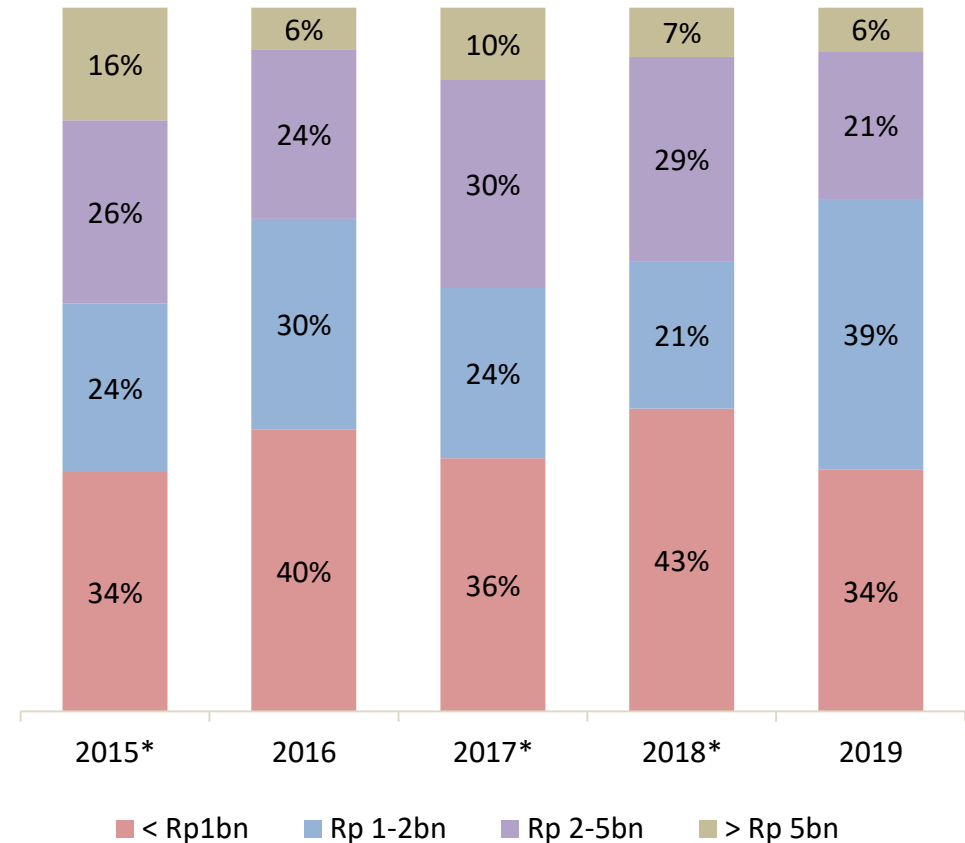
# Marketing Sales Summary

## Presales per Payment Method



High proportion of mortgage payment due to exposure to end-users and accessibility of mortgages

## Presales per Unit Price



Units below Rp2bn continue to make up majority of presales as end-users are targeted



# Sufficient Land Bank to Sustain >15 Years of Development

Project Name	Ownership Scheme	Gross Land Bank	Land ASP Trend		Land ASP (Rp mn per sqm)
		Ha	2010-13 CAGR	2013-18 CAGR	2018
CitraRaya Tangerang	100%	770	63%	11%	4.5
CitraIndah Jonggol	100%	191	17%	16%	1.8
CitraGarden City Jakarta	100%	119	48%	6%	15.2
New Project in Puri	100%	18	-	-	-
CitraLand Cibubur	JV - 60%	84	-	7%	4.1
<b>Total Greater Jakarta</b>		<b>1,181</b>			
CitraLand Surabaya	100%	866	33%	10%	8.8
CitraHarmoni Sidoarjo	100%	73	31%	19%	5.0
CitraGarden Sidoarjo	JV - 60%	11	23%	24%	7.4
<b>Total Greater Surabaya</b>		<b>949</b>			
CitraLand Lampung	100%	28	-	16%	4.8
CitraLand Palembang	JV - 60%	109	-	-	3.1
Ciputra Beach Resort	JV - 60%	57	-	4%	9.5
CitraLand Pekanbaru	JV - 60%	7	-	14%	5.3
CitraLand NGK Jambi	JV - 51%	2	-	4%	3.3
<b>Total Others</b>		<b>204</b>			
<b>Total Land Bank</b>		<b>2,334</b>			

# Rights to Additional Land Bank Through Joint-Operation Schemes

Joint Operation Project	Development Plan (Ha)	Land ASP (Rp mn per sqm)
Citra Sentul Raya	114	-
CitraLake Sawangan Depok	12	4.8
<b>Total Greater Jakarta</b>	<b>126</b>	
The Taman Dayu Pandaan	600	3.9
CitraLand The Green Lake Surabaya	40	9.2
CitraIndah Sidoarjo	2	3.7
<b>Total Greater Surabaya</b>	<b>642</b>	
Citra Maja Raya	1,200	1.3
CitraLand BSB City Semarang	100	2.7
CitraGrand Semarang	55	4.3
CitraSun Garden Semarang	17	6.1
CitraGarden City Malang	100	4.4
CitraGarden BMW Cilegon	47	2.9
CitraLand Cirebon	45	3.1
CitraLand Puri Serang	43	2.2
CitraGarden Pekalongan	10	2.1
CitraGrand Mutiara Yogyakarta	9	5.4
CitraSun Garden Yogyakarta	6	7.1
<b>Total Java Ex-Jakarta Ex-Surabaya</b>	<b>1,632</b>	
CitraRaya City Jambi	611	1.1
CitraLand Gama City Medan	123	8.0
CitraLand Botanical City Pangkalpinang	57	2.4
Citra AeroLink Batam	21	3.7
CitraLand Megah Batam	19	3.2
CitraGarden Pekan Baru	20	2.0
<b>Total Sumatra</b>	<b>851</b>	

Joint Operation Project	Development Plan (Ha)	Land ASP (Rp mn per sqm)
CitraGrand Senyur City Samarinda	397	1.6
CitraGarden City Samarinda	100	2.5
CitraLand City Samarinda	93	2.5
CitraMitra City Banjarbaru	172	1.2
CitraLand Banjarmasin	40	3.5
CitraGarden Banjarmasin	10	3.1
CitraGarden Aneka Pontianak	27	5.6
CitraCity Balikpapan	9	10.5
<b>Total Kalimantan</b>	<b>849</b>	
CitraGrand Galesong City Gowa	500	1.8
CitraLand City Losari Makassar	157	14.5
CitraLand Talassa City Makassar	69	4.6
CitraLand Celebes Makassar	30	5.5
CitraGarden Makassar	15	3.0
CitraLand Palu	17	4.1
CitraLand Kendari	15	4.2
<b>Total Sulawesi</b>	<b>803</b>	

**Total JO Land Bank of 4,903 Gross Ha**

# Apartment Assets – Strata Title

Project Name	Tower	Ownership Scheme	Saleable SGA (sqm)	Sold %	Est. Unsold Stock Value (Rp bn)	Construction Progress
Ciputra World Jakarta 1	Raffles Residence	100%	41,500	84%	396	100%
Ciputra World Jakarta 2	The Orchard	100%	31,000	93%	88	100%
	The Residence		14,000	98%	12	100%
Ciputra World Jakarta 2 Ext.	The Newton 1	100%	15,800	93%	54	53%
Ciputra International	San Francisco	JV - 55%	25,300	42%	354	97%
	Amsterdam		25,500	86%	82	100%
CitraRaya Tangerang Ecopolis	Yashinoki	JV - 51%	5,500	45%	42	100%
	Suginoki		3,900	62%	19	100%
CitraLake Suites	Tower A+B	JV - 51%	18,000	62%	191	100%
Citra Living	Orchard	JO Revenue - 70%	9,100	90%	17	85%
Total Jakarta			189,600	78%	1,255	
CitraLand Surabaya	Denver	100%	22,500	69%	132	35%
Ciputra World Surabaya	Voila	JV - 53%	35,800	94%	59	100%
	The Vertu		9,100	73%	69	100%
	Sky Residence		6,700	3%	162	60%
CitraLand Vittorio Surabaya	Alessandro	JV - 51%	17,600	44%	193	5%
Total Surabaya			91,700	70%	614	
CitraPlaza Nagoya Batam	Tower 1	JV - 50%	22,700	83%	90	12%
Barsa City Yogyakarta	Cornell	JO Profit - 50%	8,500	46%	92	35%
Vida View Makassar	Brentsville	JO Profit - 50%	30,500	44%	342	90%
Total Others			61,700	59%	524	
Total Strata Title Apartment			343,000	73%	2,394	



# Office Assets – Strata Title and Leased

## Strata-Title Office

Project Name	Tower	Ownership Scheme	Saleable SGA (sqm)	Sold	Est. Unsold Stock Value (Rp bn)	Construction Progress
Ciputra World Jakarta 1	DBS Bank Tower	100%	20,700	84%	168	100%
Ciputra World Jakarta 2	Tokopedia Tower	100%	28,000	82%	211	100%
Ciputra International	Propan Tower	JV - 55%	19,500	71%	155	65%
	Tokopedia Care Tower		24,000	86%	81	100%
Citra Towers Kemayoran	North Tower	JO Profit - 50%	36,460	84%	186	98%
<b>Total Jakarta</b>			<b>128,660</b>	<b>82%</b>	<b>801</b>	
Ciputra World Surabaya	Vieloft SOHO	JV - 53%	31,500	29%	539	60%
	Office Tower		38,500	64%	386	48%
CitraLand Vittorio Surabaya	Alessandro	JV - 51%	4,800	40%	52	5%
<b>Total Surabaya</b>			<b>74,800</b>	<b>48%</b>	<b>977</b>	
<b>Total Strata Title Office</b>			<b>203,460</b>	<b>69%</b>	<b>1,778</b>	

## Leased Office

Project Name	Tower	Ownership Scheme	Leasable SGA (sqm)	Leased	Construction Progress
Ciputra World Jakarta 1	DBS Bank Tower	100%	42,000	97%	100%
Ciputra World Jakarta 2	Tokopedia Tower	100%	36,500	47%	100%
Ciputra International	Tokopedia Care Tower	JV - 55%	10,000	100%	100%
<b>Total Jakarta</b>			<b>88,500</b>	<b>77%</b>	
<b>Total Office for Lease</b>			<b>88,500</b>	<b>77%</b>	

# Future Mixed-Use Developments

Project Name	Ownership Scheme	Est. Saleable SGA (sqm)
Ciputra World Jakarta 1	100%	110,000
Ciputra World Jakarta 2	100%	42,000
Ciputra World Jakarta 3	100%	99,000
New Project in Ciracas*	JV - 60%	61,000
Ciputra International**	JV - 55%	66,000
CitraLake Suites	JV - 51%	18,000
Citra Towers Kemayoran	JO Profit - 50%	38,000
Citra Living	JO Revenue - 70%	12,500
<b>Total Jakarta</b>		<b>446,500</b>
Ciputra World Surabaya	JV - 53%	137,000
CitraLand Vittorio Surabaya	JO Profit - 50%	250,000
<b>Total Surabaya</b>		<b>387,000</b>
CitraPlaza Nagoya Batam	JV - 50%	116,000
Vida View Makassar	JO Profit - 50%	27,000
<b>Total Others</b>		<b>143,000</b>
<b>Total Saleable Area</b>		<b>976,500</b>

\* : Obtained 2Ha land out of optional 7Ha

\*\* : Obtained 5Ha land out of optional 7.5Ha

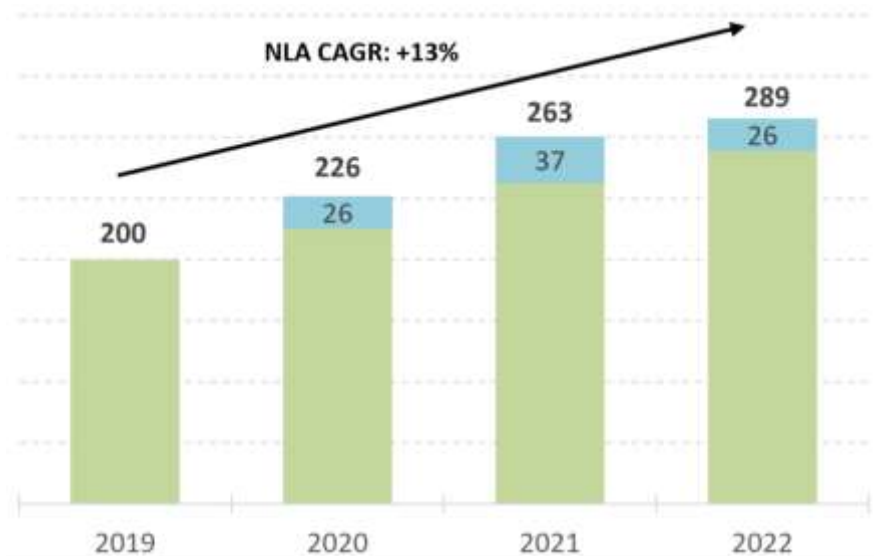


# Healthy Occupancy and Lease Expiry Profile for Malls

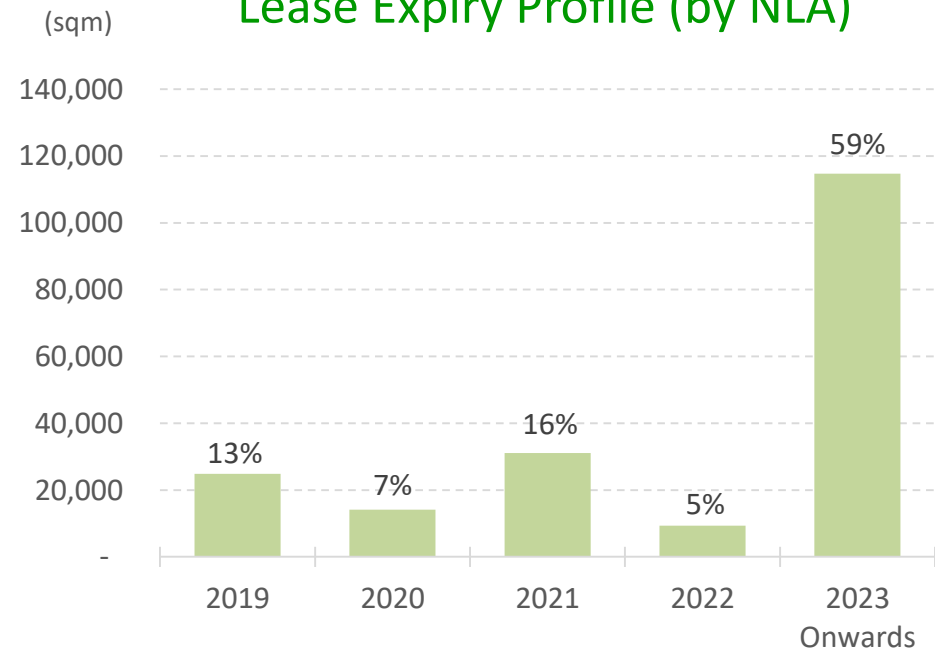
Mall	Net Leasable Area (sqm)	Occupancy Rate				
		2015	2016	2017	2018	2019
Ciputra World Jakarta 1	81,000	100%	100%	100%	100%	100%
Ciputra World Surabaya	56,000	99%	95%	94%	92%	96%
Ciputra Mall Jakarta	42,700	98%	95%	97%	98%	98%
Ciputra Mall Semarang	20,190	98%	99%	100%	98%	98%
Expansion Plans						
Ciputra Mall CitraRaya Tangerang	26,000	Planned completion end-2020				
Ciputra World Surabaya Extension	37,300	Planned completion early-2021				
CitraLand Surabaya Mall	26,000	Planned completion end-2022				

- Total mall **NLA** of **200k m<sup>2</sup>** with average occupancy rate of **98%**
- **89k m<sup>2</sup> NLA** to be completed by end of 2022

Total Net Leasable Area ('000 sqm)



Lease Expiry Profile (by NLA)





# Continued Strong Performance of Diversified Recurring Assets

## Revenue per Available Room (RevPAR) across Hotels

Rp '000	Rooms	2015	2016	2017	2018	2019	% YoY
Raffles Hotel (Ciputra World Jakarta 1)	173	-	813	1,520	1,428	1,421	0%
Ciputra World Surabaya Hotel	212	419	482	504	452	461	2%
Ciputra Hotel Jakarta	336	404	393	391	498	489	-2%
Ciputra Hotel Semarang	198	400	427	443	477	583	22%
CitraDream Hotel Bintaro	108	-	281	245	243	217	-11%
CitraDream Hotel Cirebon	110	135	148	122	122	142	16%
CitraDream Hotel Yogyakarta	110	266	254	160	162	172	6%
CitraDream Hotel Semarang	112	179	169	162	138	148	8%

## Hospital Assets

Hospital	Township	Location	Capacity (Beds)	Start Operation
Ciputra Hospital Tangerang	CitraRaya Tangerang	West Greater Jakarta	126	Nov-11
Ciputra Hospital Jakarta	CitraGarden City Jakarta	West Jakarta	236	Dec-15
Ciputra Mitra Hospital	CitraLand Banjarmasin	South Kalimantan	168	Nov-16





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## Growth Strategy and Project Highlights

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# Key Developments

- Launched **3 new projects** and **new clusters/towers in 15 existing projects** with a combined presales of **Rp3.2tn** (53% of 2019 achievement)
- Total **2019 presales** reached **Rp6.1tn** (102% of FY19 target)
- Conducted an **en bloc sale** of 253 apartment units to **Diener Syz Real Estate** in Ciputra World Jakarta 2
  - Booked as **Rp575bn** marketing sales in August 2018
- Conducted an **en bloc sale** of 192 apartment units to **The Ascott** (CapitaLand) in Ciputra World Jakarta 2
  - Booked as **Rp675bn** marketing sales in October 2017
- Issued **SGD150mn Medium Term Note** with 4-year maturity and 4.85% coupon rate (September 2017)
  - Use of proceeds was for \$115mn SGD of refinancing and \$35mn SGD of working capital. The principal is hedged with a 100% call-spread with a strike price of Rp12,520 / SGD.
- Received an affirmed credit rating from **Fitch** of **BB- / Negative Outlook** (June 2019)
- **Merger of Ciputra Development (CTRA)** with **Ciputra Surya (CTRS)** and **Ciputra Property (CTRP)** on 17 January 2017.
  - Merged entity has increased financial strength, better access to capital, larger investor base and improved liquidity.
  - Ciputra Surya and Ciputra Property de-listed from the Indonesian Stock Exchange on 19 January 2017.



# Growth Strategy

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- Retain **healthy land bank levels** (currently sufficient for **>15 years of development**) by continuously replenishing land bank in existing projects while searching for new strategic locations
- Sustain **wide geographical footprint** (currently have a presence in **33 cities**) to allow **diversification of products** and target market while **minimizing concentration risk**
- Continue to leverage on the **Ciputra brand equity** by **continuing Joint-Operation schemes** with landowners
- Maintain **prudent capital management** (net gearing at **0.33x** as of 9M19) with a well-balanced debt maturity profile and mixed sources of funding
- Create **innovative product launches** to best cater to existing demand by capitalizing on the flexibility given by ample and diverse land bank
- **Increase portion of recurring income** while simultaneously boost synergy by focusing on complimentary amenities within existing developments (e.g. malls, hospitals, and offices)

# New Projects 2019



## CitraGarden Puri Jakarta

<b>Location</b>	Puri - West Jakarta
<b>Launch</b>	Oct 2019
<b>Development plan</b>	18.2 ha
<b>Market segment</b>	Middle and middle-up
<b>Pre-sales 2019</b>	Rp 779 billion
<b>Selling price per unit</b>	Rp 466 million to Rp 3.2 billion
<b>Average unit selling price</b>	Rp 1.3 billion
<b>Average land selling price</b>	Rp 8.4 million
<b>Unit sold</b>	594 units
<b>Others</b>	Accessibility: 5 minutes from Kali Deres commuter line station 30 minutes from Soekarno Hatta international airport





# New Projects 2019



## CitraLand Driyorejo CBD

<b>Location</b>	Driyorejo, Gresik, East Java
<b>Launch</b>	Jul 2019
<b>Development plan</b>	12 ha
<b>Market segment</b>	Middle and middle-low
<b>Pre-sales 2019</b>	Rp 334 billion
<b>Selling price per unit</b>	Rp 571 million to Rp 6.8 billion
<b>Average unit selling price</b>	Rp 1.4 billion
<b>Average land selling price</b>	Rp 6.9 million
<b>Unit sold</b>	235 units
<b>Others</b>	Accessibility: 1 km from Sumo toll road exit 3 minutes to Surabaya-Mojokerto toll road 30 minutes from Juanda airport

## ShopHouses @ CitraLand Driyorejo CBD



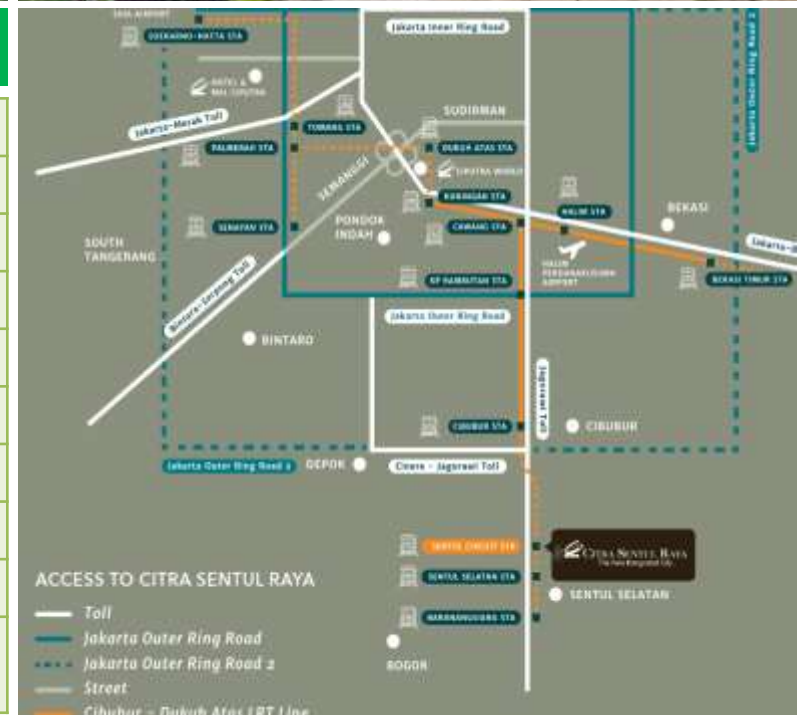


# New Projects 2019



## Citra Sentul Raya

<b>Location</b>	Sentul, South Greater Jakarta
<b>Launch</b>	Jul 2019
<b>Development plan</b>	Phase 1: 114 ha out of 1,000 ha master plan
<b>Market segment</b>	Middle and middle-low
<b>Pre-sales 2019</b>	Rp 332 billion
<b>Selling price per unit</b>	Rp 554 million to Rp 2.2 billion
<b>Average unit selling price</b>	Rp 969 million
<b>Average land selling price</b>	Rp 4.8 million
<b>Unit sold</b>	343 units
<b>Others</b>	Accessibility: 5 minutes from Sentul Circuit LRT Station 5 minutes from Sentul Circuit toll road exit





# Key Projects 2019



## CitraLand Surabaya

Location	West Surabaya
Launch	1993
Development plan	1,700 ha (sold 732 ha)
Market segment	Middle to middle-high
Pre-sales 2019	Rp 751 billion
Selling price per unit	Rp 364 million to Rp 8.0 billion
Average unit selling price	Rp 1.7 billion
Average land selling price	Rp 8.9 million
Unit sold	442 units
Others	Launched new clusters of CitraLand, CitraLand Utara, Denver and Cornell during 2019





# Key Projects 2019



## Citra Maja Raya

Location	Lebak, Banten, West Java
Launch	November 2014
Development plan	1,200 ha (sold 267 ha)
Market segment	Middle to middle-low
Pre-sales 2019	Rp 549 billion
Selling price per unit	Rp 118 million to Rp 1.1 billion
Average unit selling price	Rp 270 million
Average land selling price	Rp 1.4 million
Unit sold	2,034 units
Others	Launched new clusters of house in Apr, Sep and Nov and shop house in Jul

Pembangunan Kota Baru Terpadu Citra Maja Raya 2600 HA per Juni 2019





# Key Projects 2019



## CitraRaya Tangerang

Location	Tangerang, West of Jakarta
Launch	1994
Development plan	2,760 ha (sold 837 ha)
Market segment	Middle-low to middle-high
Pre-sales 2019	Rp 482 billion
Selling price per unit	Rp 186 million to Rp 3.3 billion
Average unit selling price	Rp 861 million
Average land selling price	Rp 4.3 million
Unit sold	560 units
Others	Launched new cluster of house in Jul and shop house in Nov





# Key Projects 2019



## CitraLand City Losari Makassar

Location	Makassar, South Sulawesi
Launch	October 2015
Development plan	157 ha (sold 35 ha + 50 ha to government)
Market segment	Middle to high
Pre-sales 2019	Rp 429 billion
Selling price per unit	Rp 432 million to Rp 20.5 billion
Average unit selling price	Rp 1.1 billion
Average land selling price	Rp 15.3 million
Unit sold	400 units
Others	Launched new tower of apartment in Oct





# Key Projects 2019



## CitraLand Gama City Medan

<b>Location</b>	Medan, North Sumatra
<b>Launch</b>	Sep 2018
<b>Development plan</b>	123 ha out of 210ha masterplan
<b>Market segment</b>	Middle and middle-up
<b>Pre-sales 2019</b>	Rp 298 billion
<b>Selling price per unit</b>	Rp 921 million to Rp 5.5 billion
<b>Average unit selling price</b>	Rp 2.6 billion
<b>Average land selling price</b>	Rp 9.1 million
<b>Unit sold</b>	114 units
<b>Others</b>	Launched new cluster of house in Agst



# Key Projects 2018



## CitraLand Tallasa City Makassar

<b>Location</b>	Makassar, South Sulawesi
<b>Launch</b>	May 2017
<b>Development plan</b>	69 ha (sold 6 ha)
<b>Market segment</b>	Middle
<b>Pre-sales 2019</b>	Rp 252 billion
<b>Selling price per unit</b>	Rp 636 million to Rp 3.5 billion
<b>Average unit selling price</b>	Rp 1.2 billion
<b>Average land selling price</b>	Rp 4.5 million
<b>Unit sold</b>	217 units
<b>Others</b>	Launched new cluster of house in Oct





# Key Projects 2019



## CitraGarden City Jakarta

<b>Location</b>	Kalideres, West Jakarta
<b>Launch</b>	1984
<b>Development plan</b>	444 ha (sold 364 ha)
<b>Market segment</b>	Middle to high
<b>Pre-sales 2019</b>	Rp 205 billion
<b>Selling price per unit</b>	Rp 367 million to Rp 8.3 billion
<b>Average unit selling price</b>	Rp 3.5 billion
<b>Average land selling price</b>	Rp 15.6 million
<b>Unit sold</b>	59 units
<b>Others</b>	-







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## Results Summary

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# Results Summary (Income Statement)

(Rp bn)	9M19	9M18	% YoY	
<b>Revenue</b>	<b>4,655</b>	<b>4,691</b>	<b>-1%</b>	<i>Effect of -4% YoY in Property Development segment and +8% YoY in Recurring segment</i>
COGS	(2,397)	(2,401)	0%	
<b>Gross Profit</b>	<b>2,258</b>	<b>2,289</b>	<b>-1%</b>	
<i>Gross Profit Margin</i>	<i>49%</i>	<i>49%</i>		
Operating Expense	(1,151)	(1,121)	3%	
<b>Operating Profit</b>	<b>1,107</b>	<b>1,169</b>	<b>-5%</b>	
<i>Operating Profit Margin</i>	<i>24%</i>	<i>25%</i>		
Interest Income (Expense) - Net	(488)	(403)	21%	<i>Effect of lower capitalized borrowing cost due to project completion and higher total borrowings</i>
Other Income (Expense) - Net	19	80	-76%	
Final Tax and Income Tax	(176)	(188)	-7%	
Net Income Before Non-Controlling Interest	462	657	-30%	
Non-Controlling Interest	(53)	(77)	-31%	
<b>Net Income Attributable to Owners</b>	<b>409</b>	<b>580</b>	<b>-29%</b>	
<i>Net Profit Margin</i>	<i>9%</i>	<i>12%</i>		

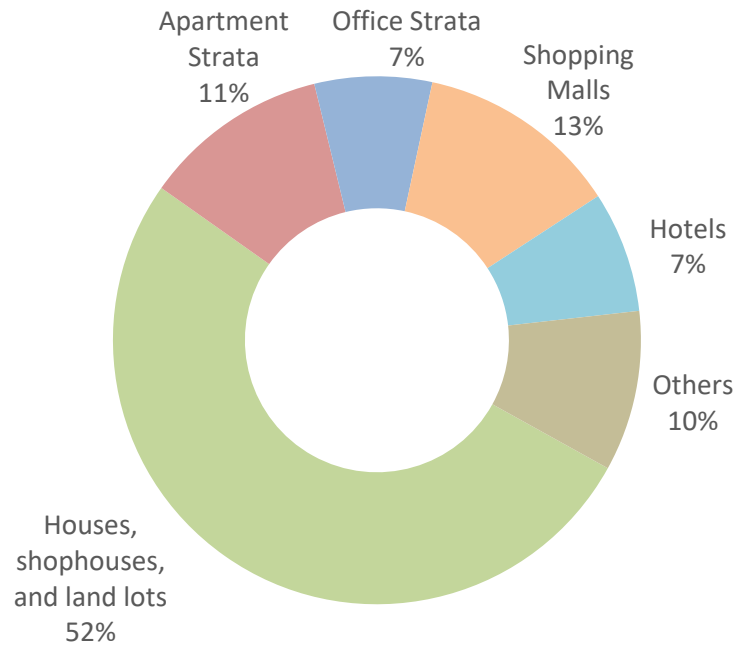
# Results Summary (Revenue Breakdown and Margin Performance)

(Rp bn)	9M19	9M18	% YoY	
<b>Revenue Breakdown</b>				
<b>Property Development Revenue</b>	<b>3,274</b>	<b>3,415</b>	<b>-4%</b>	
Houses, shophouses, and land lots	2,408	2,545	-5%	
Apartments	530	540	-2%	
Office for sale	335	330	2%	
<b>Recurring Revenue</b>	<b>1,382</b>	<b>1,276</b>	<b>8%</b>	
Shopping malls	579	571	1%	
Hotels	345	349	-1%	
Hospitals	226	161	40%	<i>Improving patient volume</i>
Office leasing	144	110	31%	<i>New contribution from Tokopedia Care Tower</i>
Others	88	85	3%	
<b>Total Revenue</b>	<b>4,655</b>	<b>4,691</b>	<b>-1%</b>	
<b>Margin Performance</b>				
<b>Property Development GPM</b>	<b>47%</b>	<b>48%</b>		
Houses, shophouses, and land lots	51%	51%		
Apartments	36%	41%		<i>Effect of product mix</i>
Office towers	40%	35%		
<b>Recurring GPM</b>	<b>52%</b>	<b>51%</b>		
Shopping malls	62%	61%		
Hotels	40%	40%		
Hospitals	46%	45%		
Office leasing	63%	58%		<i>Improving margin across all office segment portfolio</i>
Others	28%	30%		
<b>Total GPM</b>	<b>49%</b>	<b>49%</b>		



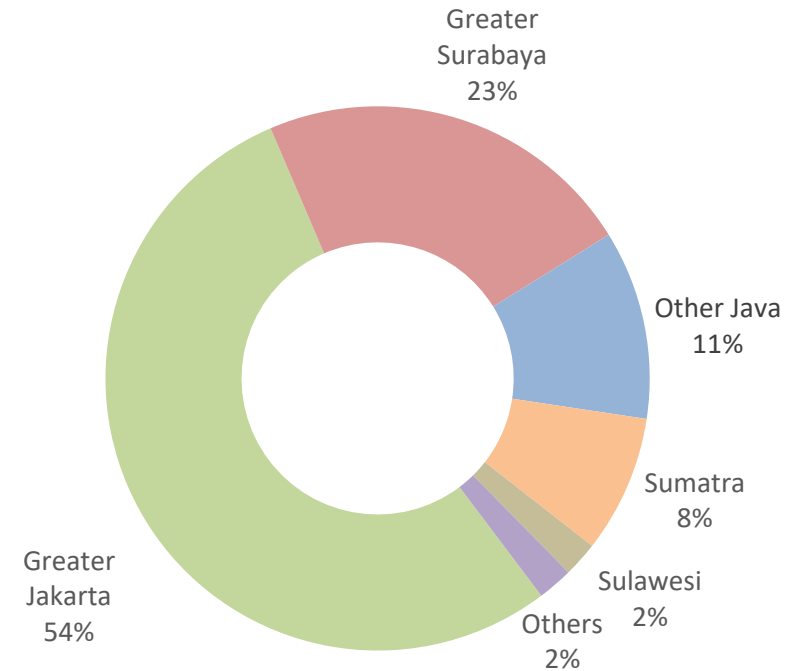
# Results Summary (Revenue per Segment and per Location)

## Revenue per Segment (9M19)



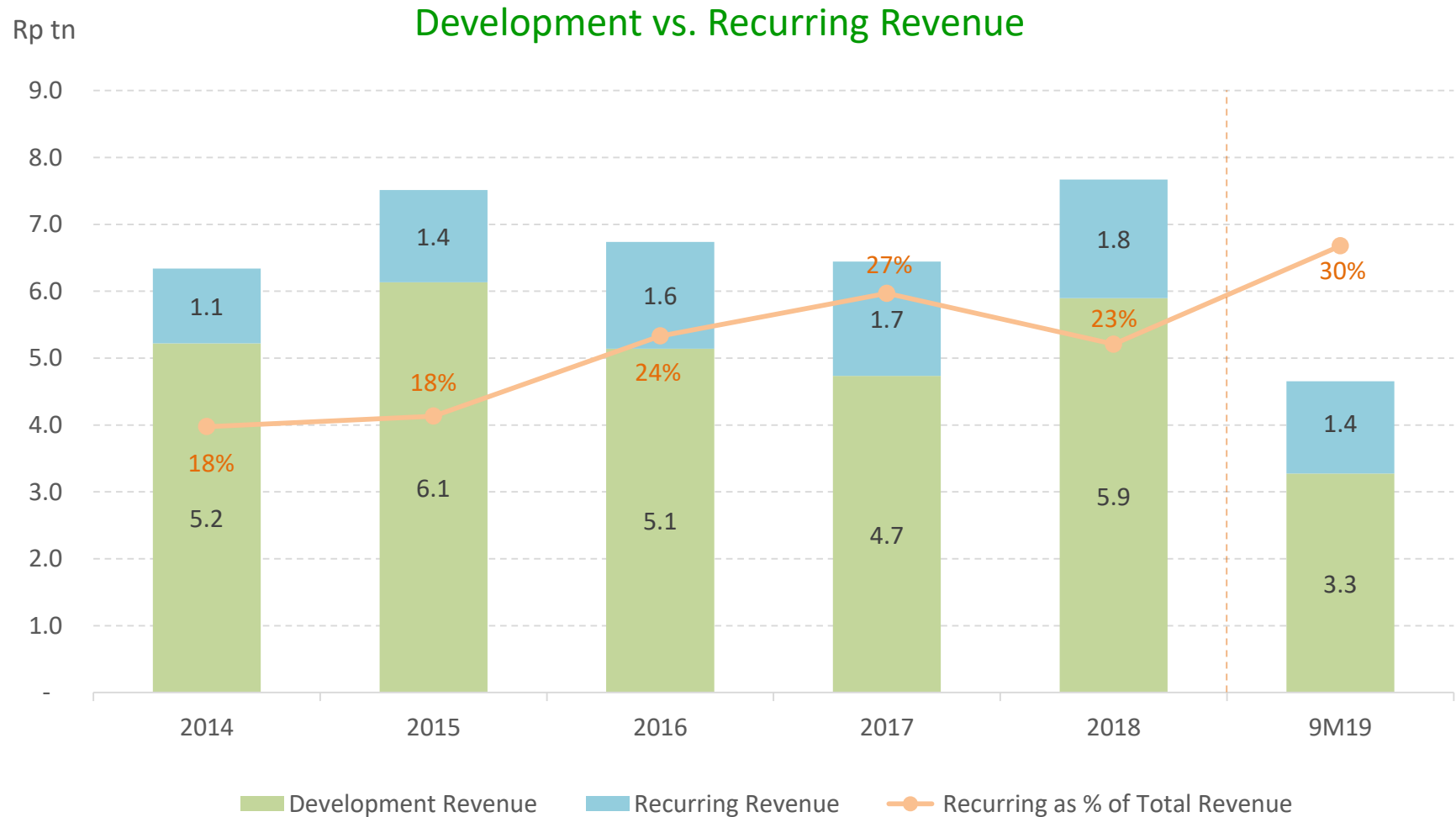
- Development = 70% (Houses + Apartments + Office)
- Recurring = 30% (Malls + Hotels + Hospitals + Office)

## Revenue per Location (9M19)



- Sustained focus on geographically diversified revenue sources to minimize concentration risk

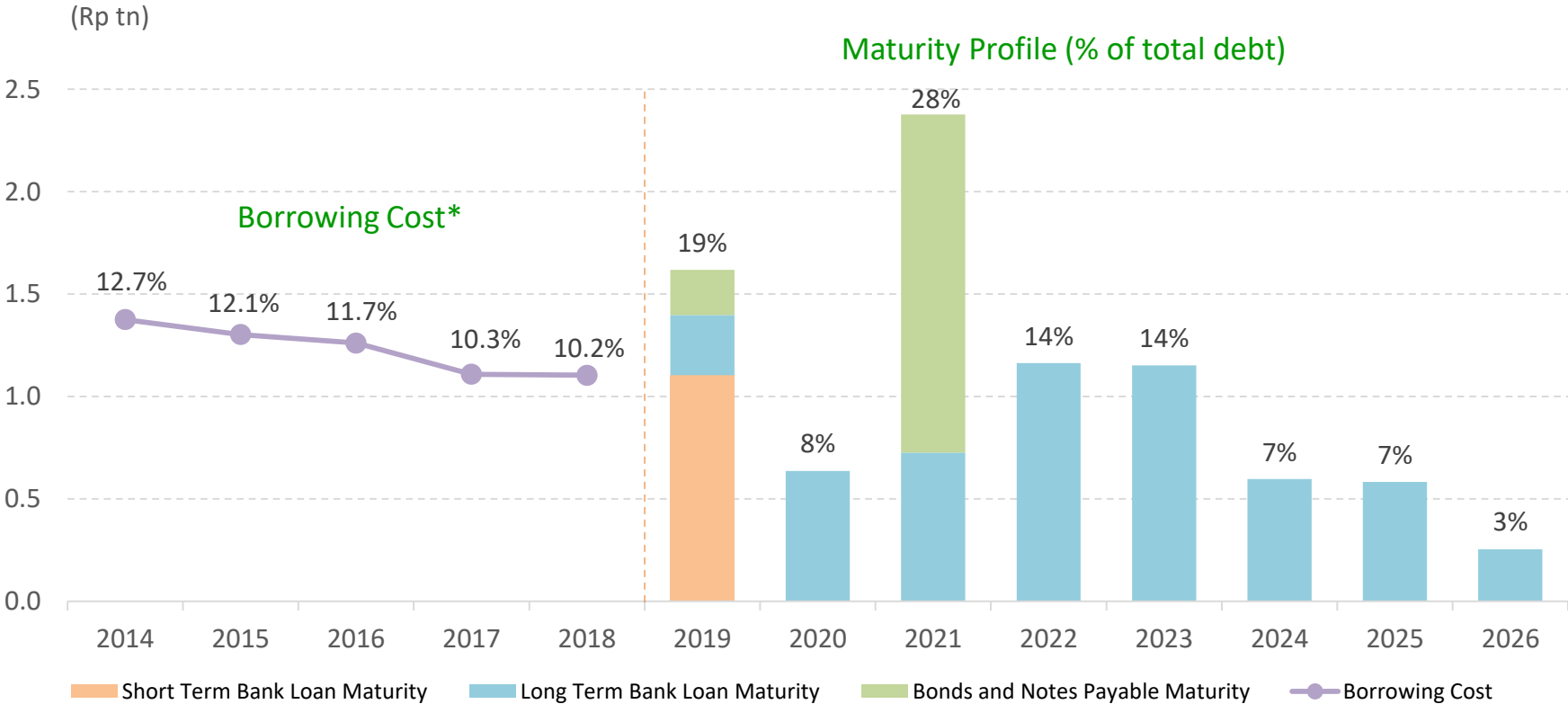
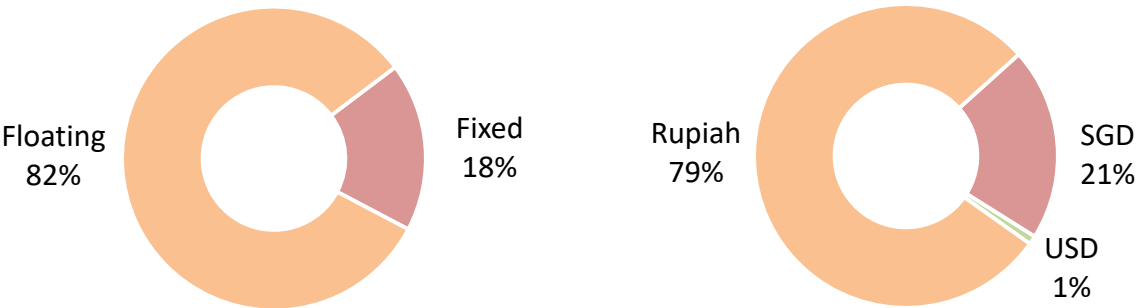
# Results Summary (Historical Revenue Breakdown)



- Continued focus on high-growth core development business and complemented by stable recurring assets

# Debt Profile

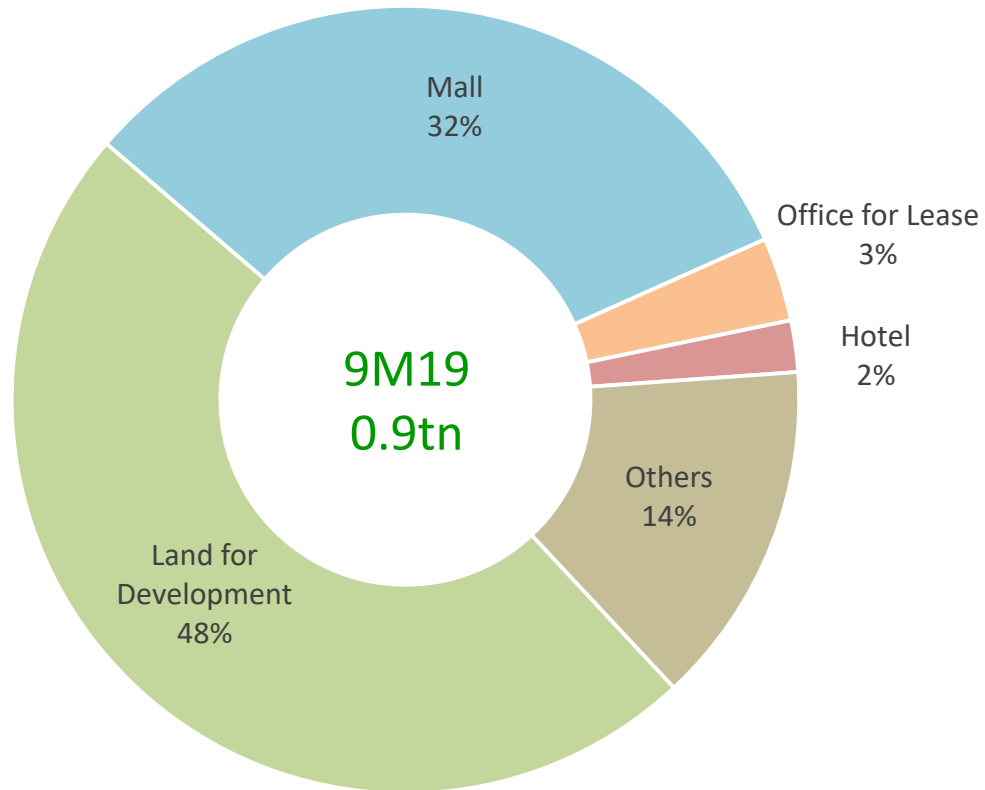
As of Sep-19  
Total Borrowings: Rp8.9tn



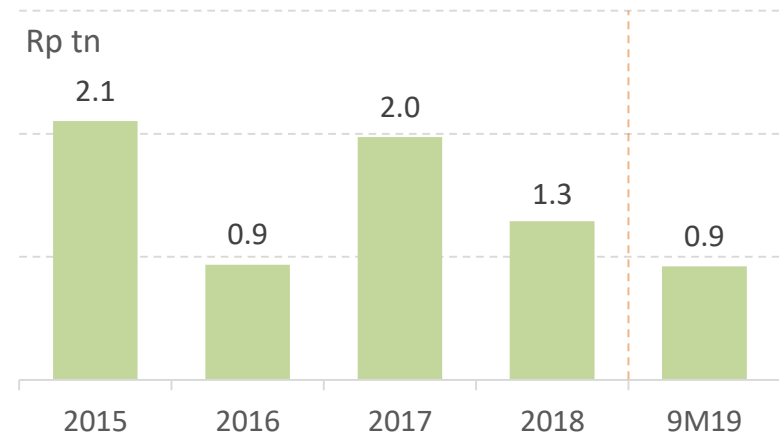
\*Borrowing Cost calculation includes capitalized interest expense of 96bn, 74bn, 131bn, 179bn, Rp89bn in 2014, 2015, 2016, 2017, and 2018.



# Capex Schedule



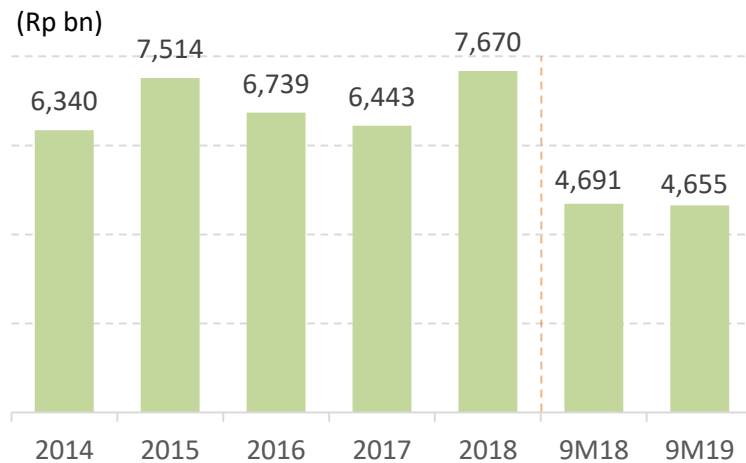
## Historical Capex



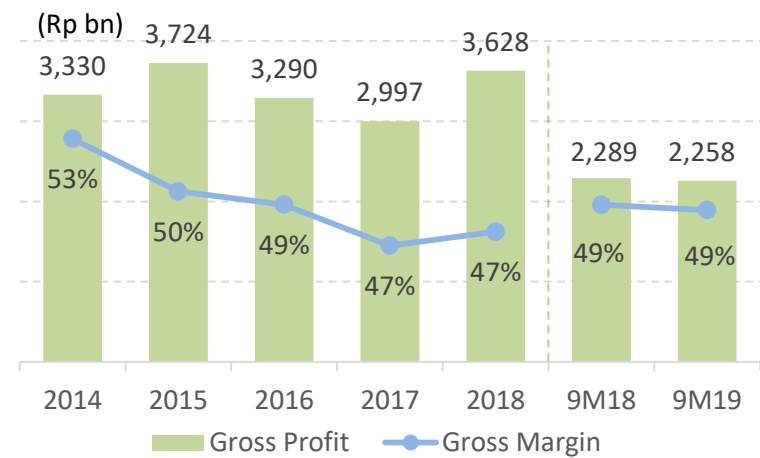
- Increased capex for shopping malls as three are currently under construction (CitraRaya Tangerang, CitraLand Surabaya, and Ciputra World Surabaya)

# Financial Highlights

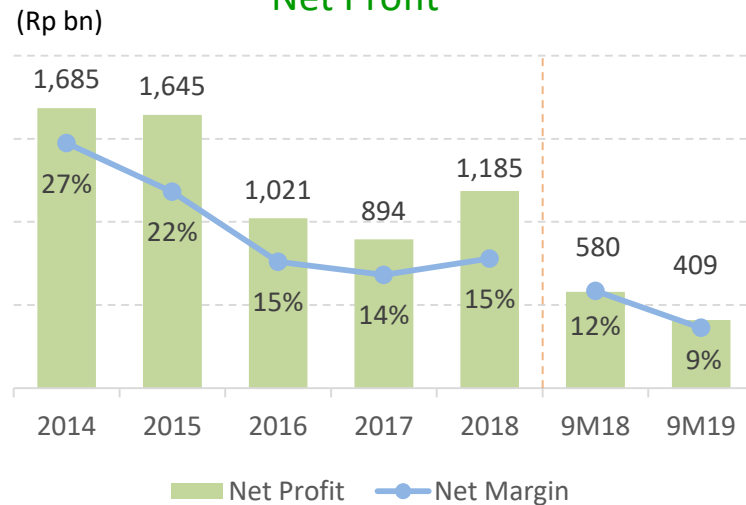
## Revenue



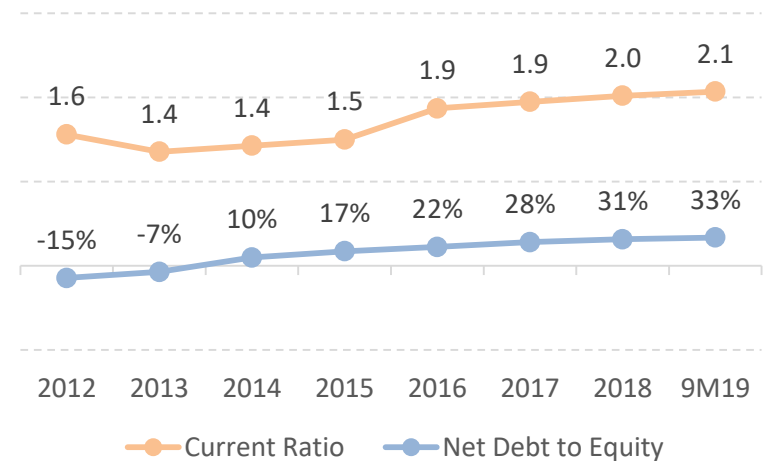
## Gross Profit



## Net Profit



## Key Ratios



# Balance Sheet Summary

Rp bn	Sep 2019	Dec 2018	Dec 2017	Dec 2016
<b>Assets</b>	<b>35,494</b>	<b>34,289</b>	<b>31,872</b>	<b>29,169</b>
Cash & cash equivalents	3,237	3,243	3,240	3,471
Land	13,423	13,048	11,696	10,109
Fixed Assets	3,032	3,114	3,144	3,034
Investment Properties	5,235	4,962	4,762	4,908
Others	10,568	9,921	9,031	7,647
<b>Liabilities</b>	<b>18,529</b>	<b>17,645</b>	<b>16,322</b>	<b>14,787</b>
Debt	8,907	8,455	7,618	6,662
Advances from customers	7,267	6,814	6,459	5,851
Others	2,354	2,375	2,245	2,274
<b>Equity</b>	<b>16,965</b>	<b>16,644</b>	<b>15,551</b>	<b>14,382</b>
Minority interests	2,311	2,270	2,113	1,688
Equity net of minority interests	14,654	14,374	13,438	12,694
Debt to Total Equity	53%	51%	49%	46%
Net Debt to Total Equity	33%	31%	28%	22%



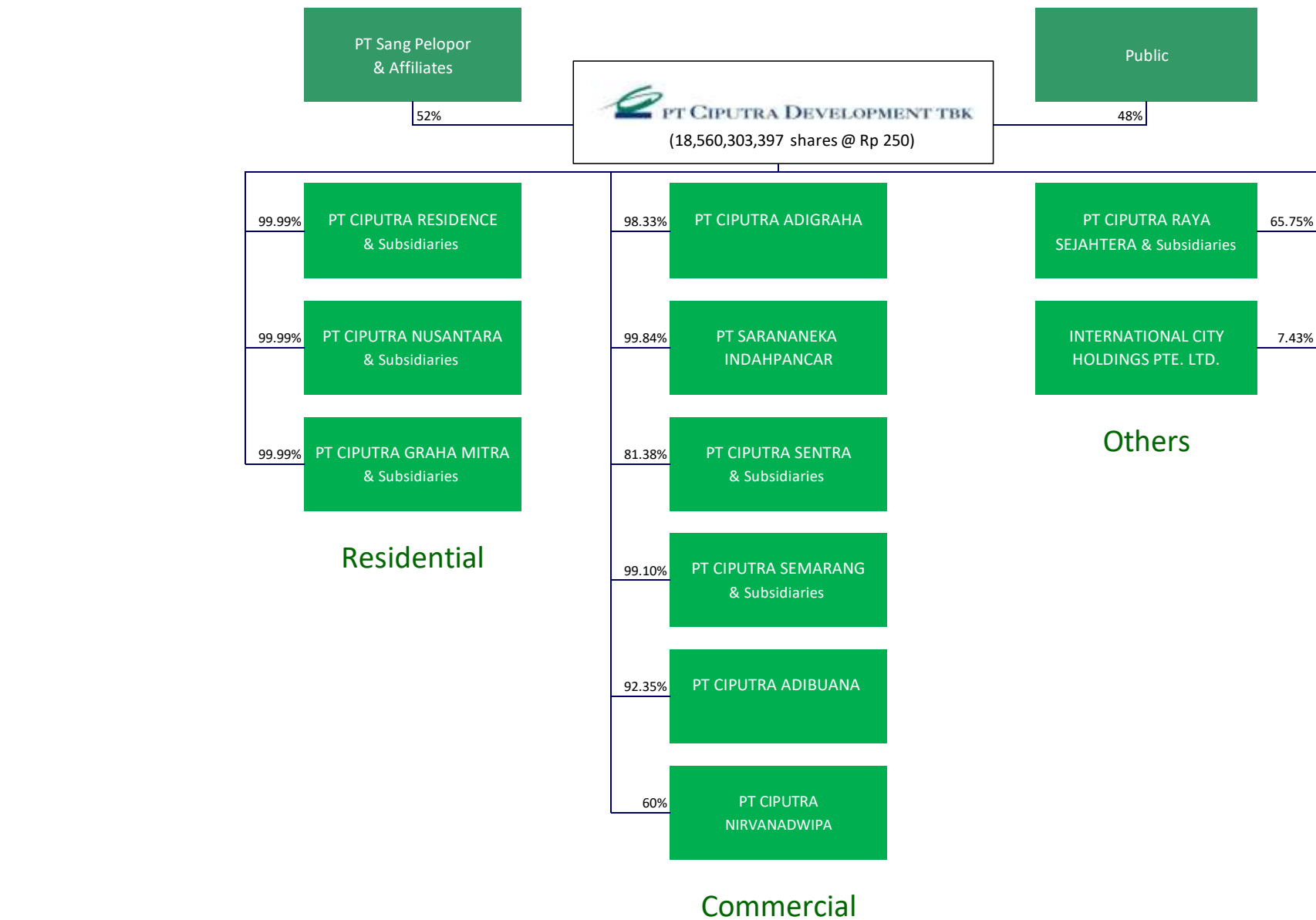


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## Appendix

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# New Corporate Structure Post Merger





# Corporate Milestones

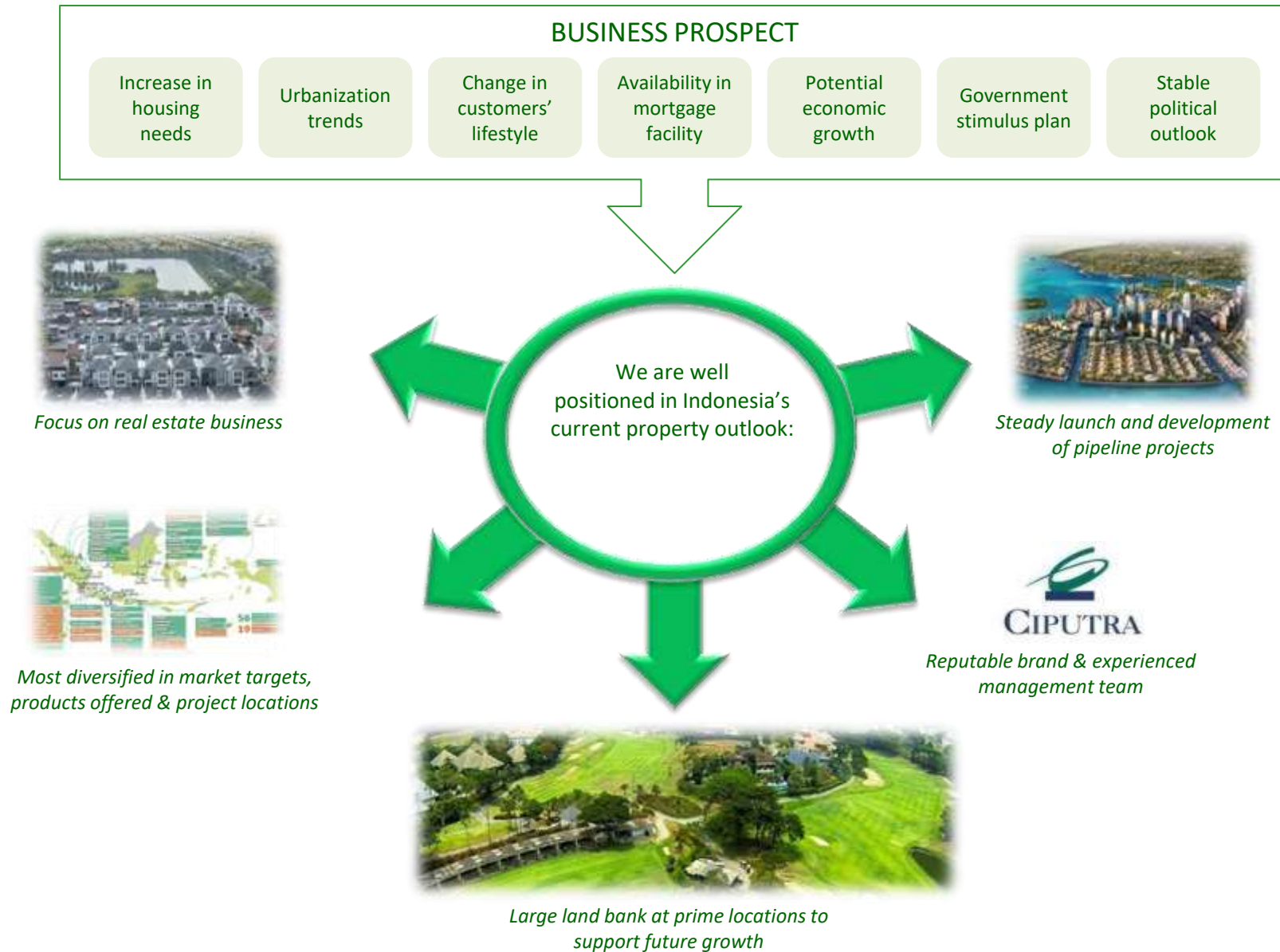
Capital raising & corporate actions -> Strengthening our financial position to support business expansion



Project Development -> Over 30 years of experience



# Competitive Strength



# Experienced Management Team

## Board of Commissioners



**DR. Ir. Ciputra**  
*Chairman*



**Dian Sumeler**



**Rina Ciputra S.**



**Junita Ciputra**



**Sandra Hendharto**



**Kodradi**  
*Independent member*



**Henk Wangitan**  
*Independent member*



**Thomas Bambang**  
*Independent member*

## Board of Directors



**Candra Ciputra**  
*President*



**Cakra Ciputra**



**Budiarsa Sastrawinata**



**Harun Hajadi**



**Agussurja Widjaja**



**MI Meiko Handojo**



**Nanik J. Santoso**



**Sutoto Yakobus**



**Artadinata Djangkar**



**Tulus Santoso**  
*Corporate Secretary*

## Corporate Secretary

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