



# **Contents**

- Key Highlights
- Company Overview
- Growth Strategy and Project Highlights
- Financial Results
- Country Overview



# Key Highlights - Achieve All-Time High Marketing Sales Record

A stronger-than-expected start with Rp3.3tn marketing sales (30% of FY24 target)



Successful launches in 1Q24 with a total contribution of Rp1.3trillion marketing sales from 483 units

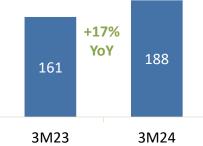
New Launches	Marketing Sales	<b>Units Sold</b>
CitraLand Sampali KDM - New Project	Rp844bn	349
CitraLand Tanjung Morawa KDM - West Lakes	Rp213bn	34
CitraLand Surabaya - Dempsey Hill	Rp209bn	75
CitraLand City Losari Makassar - Azure	Rp68bn	25



# Key Highlights - Consistent Improvement in Investment Properties

#### Improving operations in all shopping malls

#### Mall Revenue (Rp bn)



 3M24 Revenue Rp188bn (+17% YoY)

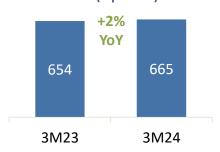
- 88% Occupancy from 257,000 m2 NLA
- Improving foot traffic
- Increase in rental rate

# Declining occupancy in office-leasing assets due to weak demand

 3M24 Occupancy 68% (-17% points YoY) from 82,700 m2 SGA

#### **Steady RevPAR growth in all hotel assets**

#### ARR (Rp'000)



• 3M24 ARR Rp665,000 (+2% YoY)

#### Occupancy



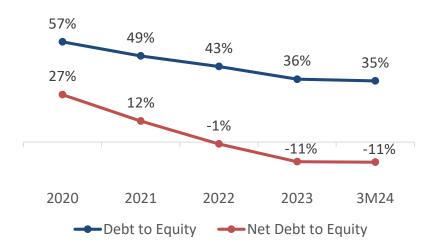
 3M24 Occupancy 64% (-2% points YoY)

- 3M24 RevPAR Rp417,000 (-3% YoY)
- Vast majority of RevPAR already surpassed pre-COVID level



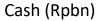
# **Key Highlights - Strong Capital Position**

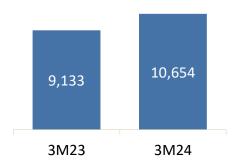
#### Improving balance sheet



 Balance between strategic land banking and asset-light joint-operation model

#### **Ample liquidity**





- Improving balance sheet strength from solid marketing sales growth
- Higher portion of mortgage financing and faster mortgage disbursement from banks

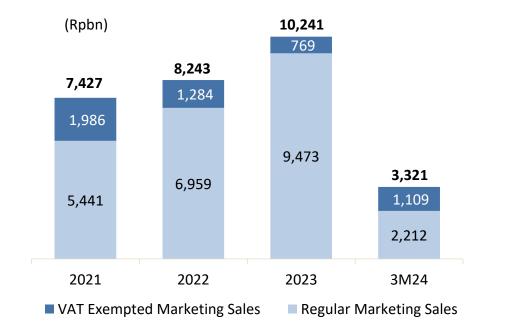


# Key Highlights – Supportive Government Regulation: VAT Incentives

• The government provides a VAT incentive for houses, shophouses, and apartments up to a maximum price of Rp5.0bn per unit, subsidizing the VAT on the first Rp2.0bn of the unit's value.

VAT Exemption	Period
100%	Nov 2023 – Jun 2024
50%	Jul 2024 – Dec 2024

#### **Historical Marketing Sales with VAT Incentives**





# Ciputra at a Glance



#### **Footprints**

Number of **Green Building** Certifications Projects >88

**Employees** 

4,574

59%

**Customer Satisfaction** 

90%

**Directly Owned Land Bank** 

2,200 Ha

JO Land Bank

4,057 Ha





Total Assets (3M24)

**Rp45.1tn** 

Revenue (3M24)

Rp 2.3tn

Net Profit (3M24)

Rp 0.5tn

(+17% YoY)

EBITDA (3M24)

Rp0.8tn

**ROAE (3M24)** 

9.8%

**Net Profit Margin** 

21%



#### **Main Business Activities**

**76%** Property Development for Sale

**24%** Commercial Property Development & Management



# One of Indonesia's Leading Property Developer

#### **Property Development for Sale**



Township & Residential - **68** projects



Condominium - 11 projects



Strata/Office for Sale - 8 projects

#### **Commercial Property Development & Management**



Shopping Mall - **5** projects



Hotel - 9 projects



Healthcare - 3 projects

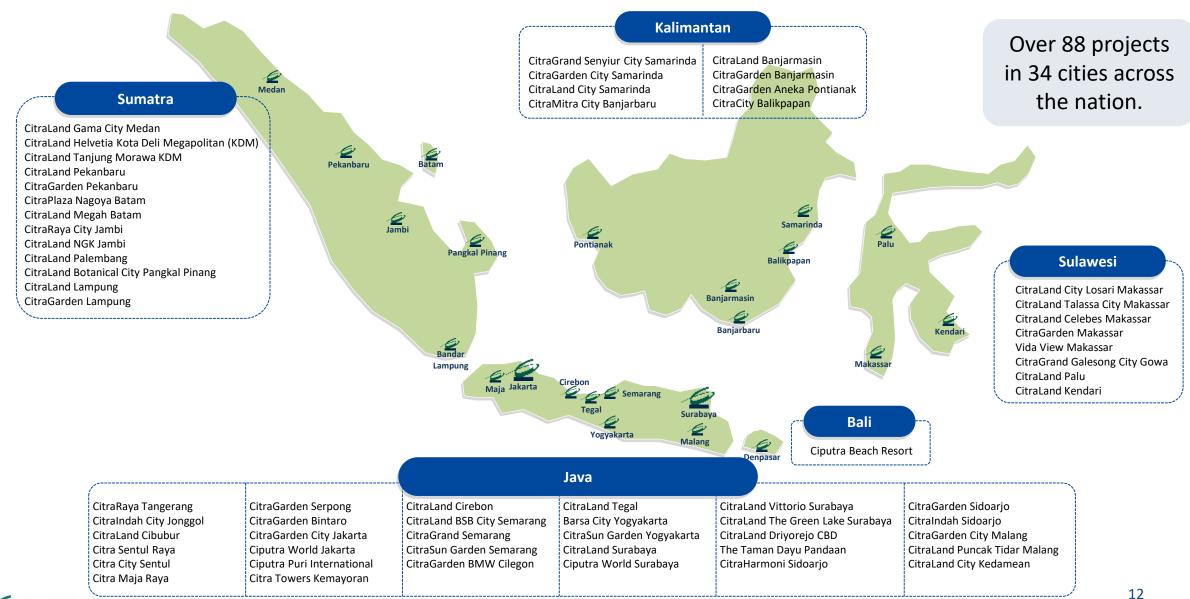


Office for Lease - 4 projects



**6** Waterparks & **1** Golf Course

# Geographically Diversified Project Portfolio



### Greater Jakarta Project Portfolio



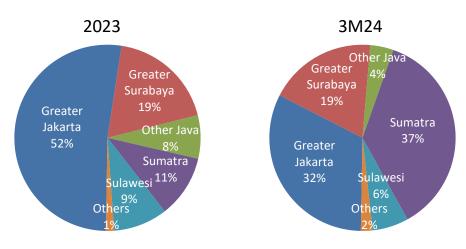


# Strong Growth and Geographically Diversified Marketing Sales

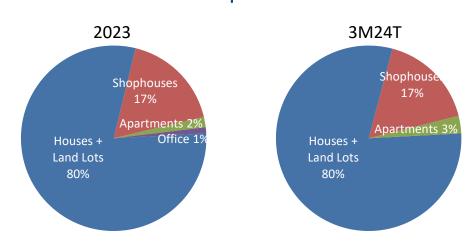


			ect ownership	= Joint Oper	ation	
Units Sold	6,279	5,468	6,365		2,271	1,865
Area Sold (Gross Ha)	129	125	134		47	54

#### Presales per Location



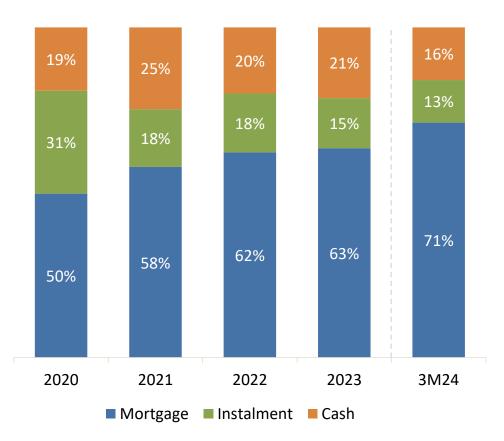
#### Presales per Product





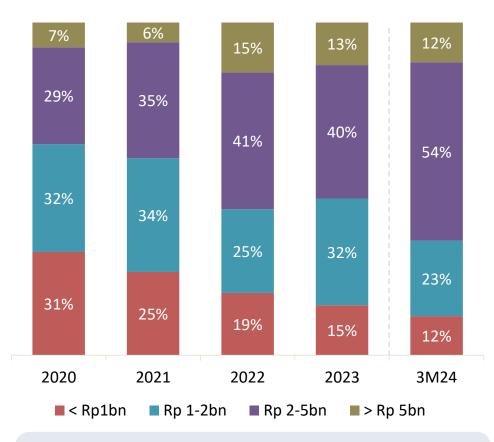
#### Expanding Middle Segment with Mortgage as Most Popular Form of Payment





Growing proportion of mortgage payments due to affordability of mortgages and high portion of end-user buyers

#### Presales per Unit Price



Growing proportion of presales from units priced between Rp1-3 billion, reflecting higher demand from the middle-low to middle-up segment



# Sufficient Land Bank to Sustain >15 Years of Development

Project Name	Ownership Scheme	Gross Land Bank 2022 (Ha)	3M24 Average Unit Price (Rpbn)
CitraRaya Tangerang	100%	780	1.2
CitraIndah City Jonggol	100%	167	0.5
CitraGarden City Jakarta	100%	78	3.2
CitraGarden Puri Jakarta	100%	1	1.9
CitraLand Cibubur	JV - 60%	81	1.1
	Total Greater Jakarta	1,106	
CitraLand Surabaya	100%	814	2.8
CitraHarmoni Sidoarjo	100%	81	0.8
CitraGarden Sidoarjo	JV - 60%	17	1.9
	<b>Total Greater Surabaya</b>	912	
CitraLand Bandar Lampung	100%	40	2.5
CitraLand Palembang	JV - 60%	98	1.5
CitraLand Pekanbaru	JV - 60%	3	1.9
Ciputra Beach Resort	JV - 60%	40	4.3
	<b>Total Others</b>	182	
	Total Land Bank	2,200	



# Rights to Additional Land Bank Through Joint-Operation Schemes

Joint Operation Project	Development Plan (Ha)	2023 Average Unit Price (Rpbn)
Citra Sentul Raya	38	1.0
CitraLake Sawangan Depok	12	1.1
CitraGarden Serpong	120	1.8
Citra City Sentul	400	2.0
Citra City Sentul  Citra City Sentul  Citra City Sentul	28	2.3
Total Greater Jakarta	598	2.5
The Taman Dayu Pandaan	89	1.7
CitraLand The Green Lake Surabaya	40	2.6
CitraLand Driyorejo CBD	12	1.8
CitraLand City Kedamean	200	0.9
Total Greater Surabaya	341	
Citra Maja Raya	683	0.3
CitraLand BSB City Semarang	100	5.2
CitraGrand Semarang	55	1.5
CitraSun Garden Semarang	17	1.2
CitraGarden City Malang	51	1.5
CitraGarden BMW Cilegon	47	0.7
CitraLand Cirebon	45	0.4
CitraLand Puri Serang	43	0.8
CitraGarden Pekalongan	10	0.6
CitraLand Puncak Tidar Malang	32	3.2
Total Java Ex-Jakarta Ex-Surabaya	1,083	
CitraRaya City Jambi	564	0.5
CitraLand Gama City Medan	123	4.3
CitraLand Botanical City Pangkalpinang	57	1.0
Citra AeroLink Batam	9	1.9
CitraLand Megah Batam	14	2.2
CitraGarden Pekan Baru	20	1.2
CitraLand Helvetia Kota Deli Megapolitan	7	2.2
CitraLand Tanjung Morawa Kota Deli Megapolitan	50	4.1
CitraLand Sampali Kota Deli Megapolitan	35	2.7
Total Sumatra	879	

Joint Operation Project		Development Plan (Ha)	2023 Average Unit Price (Rpbn)
CitraGrand Senyiur City Samarinda		295	0.9
CitraGarden City Samarinda		39	0.7
CitraLand City Samarinda		86	1.6
CitraMitra City Banjarbaru		172	0.2
CitraLand Banjarmasin		40	2.2
CitraGarden Aneka Pontianak		27	1.3
CitraCity Balikpapan		9	2.6
	<b>Total Kalimantan</b>	668	
CitraGrand Galesong City Gowa		185	1.9
CitraLand City Losari Makassar		157	3.2
CitraLand Talassa City Makassar		69	1.8
CitraLand Celebes Makassar		30	5.9
CitraGarden Makassar		15	0.7
CitraLand Palu		17	1.1
CitraLand Kendari		15	2.0
	Total Sulawesi	488	

Total JO Land Bank of 4,057 Gross Ha



# Apartment Assets – Strata Title

Project Name	Tower	Ownership Scheme	Saleable SGA (sqm)	Sold %	Est. Unsold Stock Value (Rp bn)	Construction Progress
Ciputra World Jakarta 1	Raffles Residence	100%	41,500	86%	311	100%
Ciputra World Jakarta 2	The Orchard	100%	31,000	94%	82	100%
Ciputia World Jakarta 2	The Residence	100%	14,000	96%	22	100%
Ciputra World Jakarta 2 Ext.	The Newton 1	100%	15,800	98%	12	100%
Ciputia World Jakarta 2 Ext.	The Newton 2	100%	22,500	46%	551	71%
Cinutra International	San Francisco	JV - 55%	25,300	53%	262	100%
Ciputra International	Amsterdam	JV - 33%	24,200	90%	55	100%
CitraRaya Tangerang Ecopolis	Yashinoki	JV - 51%	5,500	91%	6	100%
Citrakaya rangerang Ecopons	Suginoki		3,900	92%	3	100%
CitraLake Suites	Tower A+B	JV - 51%	18,000	93%	29	100%
City III is a	Orchard	JO Revenue - 70%	9,100	99%	1	100%
Citra Living	Lotus	JO Revenue - 70%	9,100	94%	10	100%
		Total Jakarta	219,900	83%	1,344	
CitraLand Surabaya	Denver	100%	22,500	76%	101	100%
	Voila		35,800	100%	-	100%
Ciputra World Surabaya	The Vertu	JV - 53%	9,100	60%	94	100%
	Sky Residence		6,700	25%	111	100%
CitraLand Vittorio Surabaya	Alessandro	JV - 51%	17,600	54%	176	100%
		Total Surabaya	91,700	76%	482	
CitraPlaza Nagoya Batam	Tower 1	JV - 50%	22,700	94%	38	100%
Barsa City Yogyakarta	Cornell	JO Profit - 50%	8,500	60%	75	100%
Vida View Makassar	Brentsville	JO Profit - 50%	24,800	69%	186	100%
CitraLand City Losari Makassar	Delft	JO Profit - 50%	19,800	98%	10	100%
CitiaLailu City Losail Widkassal	Azure	JO Profit - 50%	5,300	51%	60	0%
		Total Others	81,100	81%	368	
	Total	Strata Title Apartment	392,700	81%	2,195	



### Office Assets – Strata Title and Leased

#### Strata-Title Office

Project Name	Tower	Ownership Scheme	Saleable SGA (sqm)	Sold	Est. Unsold Stock Value (Rp bn)	Construction Progress
Ciputra World Jakarta 1	DBS Bank Tower	100%	19,200	92%	73	100%
Ciputra World Jakarta 2	Tokopedia Tower	100%	28,000	83%	209	100%
Cinutra International	Propan Tower	JV - 55%	18,700	80%	96	100%
Ciputra International	Tower 3	JV - 35%	30,200	70%	204	100%
Citra Towers Kemayoran	North Tower	JO Profit - 50%	37,000	97%	33	100%
		Total Jakarta	133,100	85%	615	
Ciputra World Surabaya	Vieloft SOHO	JV - 53%	31,500	57%	297	100%
Ciputia World Surabaya	Office Tower	JV - 35%	38,500	89%	90	100%
CitraLand Vittorio Surabaya	Alessandro	JV - 51%	4,800	50%	50	100%
		Total Surabaya	74,800	73%	437	
		Total Strata Title Office	207,900	81%	1,052	

#### **Leased Office**

Project Name	Tower	Ownership Scheme	Leasable SGA (sqm)	Leased	Construction Progress
Ciputra World Jakarta 1	DBS Bank Tower	100%	40,900	82%	100%
Ciputra World Jakarta 2	Tokopedia Tower	100%	38,000	53%	100%
Ciputra International	Tower 3	JV - 55%	3,800	58%	100%
		Total Jakarta	82,700	68%	
		<b>Total Office for Lease</b>	82,700	68%	



# Future Mixed-Use Developments

Project Name	Ownership Scheme	Est. Saleable SGA (sqm)
Ciputra World Jakarta 1	100%	110,000
Ciputra World Jakarta 2	100%	42,000
Ciputra World Jakarta 3	100%	64,200
Citra Landmark*	JV - 60%	61,000
Ciputra International**	JV - 55%	12,000
Citra Towers Kemayoran	JO Profit - 50%	38,000
Citra Living	JO Revenue - 70%	3,500
	Total Jakarta	330,700
Ciputra World Surabaya	JV - 53%	137,000
CitraLand Vittorio Surabaya	JO Profit - 50%	250,000
	Total Surabaya	387,000
CitraPlaza Nagoya Batam	JV - 50%	116,000
Vida View Makassar	JO Profit - 50%	27,000
	<b>Total Others</b>	143,000
	Total Saleable Area	860,700











<sup>\* :</sup> Obtained 2Ha land out of optional 7Ha

<sup>\*\*:</sup> Obtained 5Ha land out of optional 7.5Ha

# Healthy Occupancy and Lease Expiry Profile for Malls

Mall	Net Leasable	et Leasable Occupancy Rate				
Iviaii	Area (sqm)	2020	2021	2022	2023	3M24
Ciputra World Jakarta 1	79,500	100%	100%	100%	100%	100%
Ciputra World Surabaya	87,500	94%	90%	74%*	77%*	74%*
Ciputra Mall Jakarta	43,600	93%	82%	89%	93%	94%
Ciputra Mall Semarang	20,200	96%	95%	96%	96%	96%
Ciputra Mall Tangerang	26,500	90%	90%	88%	82%	77%**
Expansion Plan						

30,000

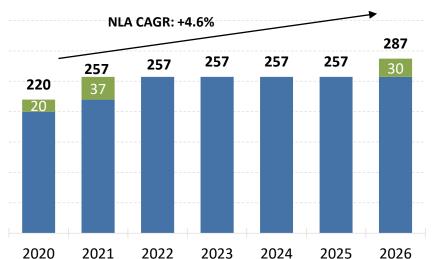
26,000

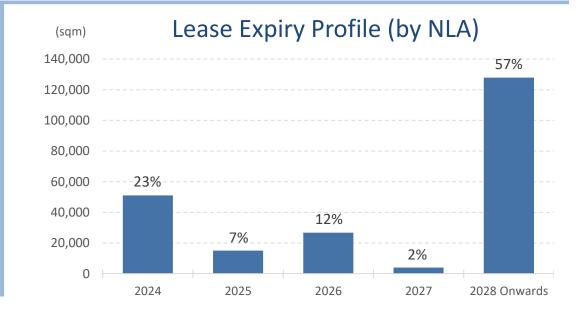
Total mall **NLA** of **257k sqm** with average occupancy rate of **88%** 

CitraLand City Losari Mall

CitraLand Surabaya Mall

#### Total Net Leasable Area ('000 sqm)



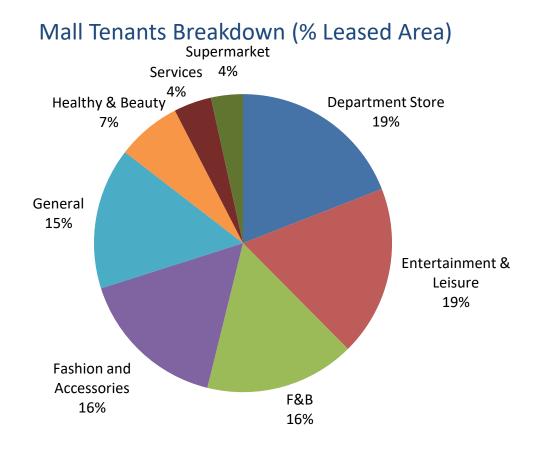




<sup>\*</sup> Newly opened extension with 37,500m2 NLA in April 2021

<sup>\*\*</sup> Refurbishment of entire lower-ground floor for new AEON tenant

### Well-Diversified Mall Tenants with Reputable Brands



#### Reputable Tenants























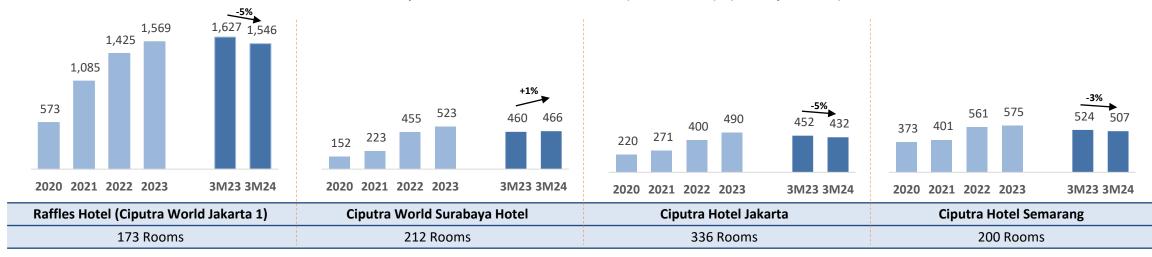


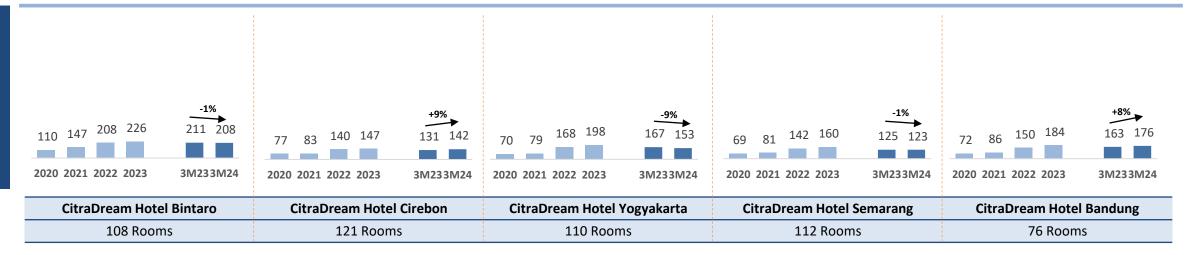
# Star Hotels

**Budget Hotels** 

# Steady Growth Amidst Normalization Post-COVID Period

#### Revenue per Available Room (RevPAR) (in Rp'000)

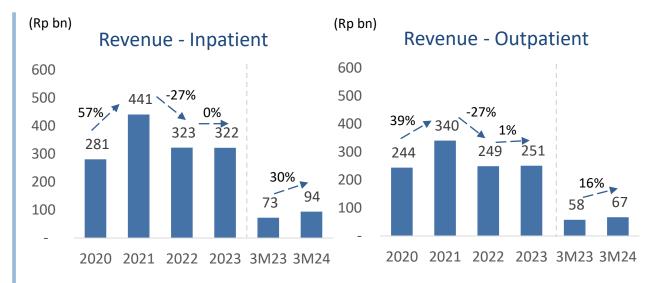


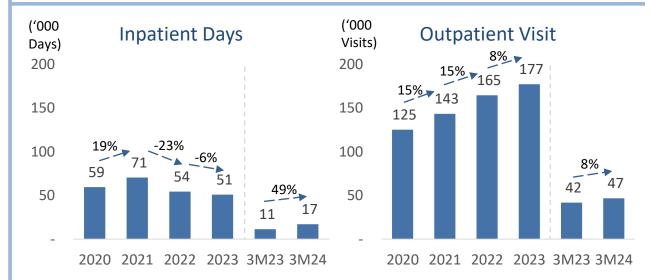


# Integrated Healthcare Facilities within Township Projects



Township	CitraRaya Tangerang	CitraGarden City Jakarta	CitraLand Banjarmasin
Location	West Greater Jakarta	West Jakarta	South Kalimantan
Start Operation	Nov-11	Dec-15	Nov-16
Capacity (Beds)	183	230	168
Center of Excellence	<ul><li>Cancer Center</li><li>Trauma Center</li><li>Women &amp; Children Center</li></ul>	<ul> <li>Cardiac Center</li> <li>Neurology &amp;     Neurosurgery Center</li> <li>Women &amp; Children     Center</li> </ul>	<ul><li>Cardiac Center</li><li>Trauma Center</li><li>Women &amp; Children Center</li></ul>









**Growth Strategy and Project Highlights** 

# **Key Developments**

1

Launched one new projects and >14 new clusters in 14 existing projects

Combined presales of Rp1.5tn (44% of 3M24 achievement)

2

3M24 presales: Rp3.3tn

Total **3M24 presales** reached **Rp3.3tn** (30% of 2024 target)

3

# Recognition in Sustainability Achievement

- 6 green building certifications
- 3 ESG awards
- 2 IDX indexes inclusion related to ESG

4

# Issued SGD150mn Medium Term Note

- 5-year maturity and 6.00% coupon rate (February-March 2026)
- For refinancing → the principal is hedged with a 100% call-spread with strike prices between Rp12,127 / SGD and Rp12,627 / SGD.

5

# Credit Rating: BB- / Stable Outlook

Received an affirmed credit rating from **Fitch** of **BB-/Stable Outlook** (January 2023)

6

# Merger of CTRA with CTRS and CTRP

- Merger of Ciputra Development (CTRA) with Ciputra Surya (CTRS) and Ciputra Property (CTRP) on 17 January 2017.
- Increased financial strength, better access to capital, larger investor base and improved liquidity.
- CTRS and CTRP de-listed from the Indonesian Stock Exchange on 19 January 2017.



# **Growth Strategy**

#### **Retain healthy land bank levels**

Continuously replenishing land bank in existing projects while searching for new strategic locations (currently sufficient for >15 years of development)

#### Wide geographical footprint

Allow diversification of products and target market while minimizing concentration risk (currently have a presence in 34 cities)

#### Increase portion of recurring income

While simultaneously boost synergy by focusing on complimentary amenities within existing developments (e.g. malls, hospitals, and offices)

#### Innovative product launches

Best cater to existing demand by capitalizing on the flexibility given by ample and diverse land bank

#### **Ciputra brand equity**

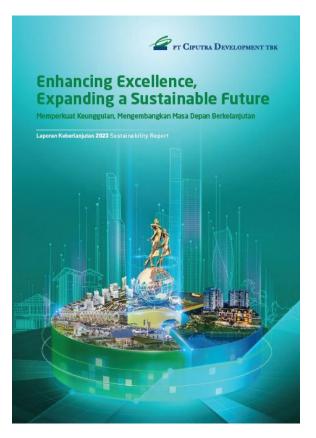
**Continuing Joint-Operation schemes** with landowners to
leverage the **Ciputra brand equity** 

#### Maintain prudent capital management

Well-balanced debt maturity profile and mixed sources of funding (**net gearing at -0.07x** as of Sep 2023)



# Creating Value to Stakeholders through Sustainability Pillars



Consistently publishing sustainability report in accordance with the Global Reporting Initiative (GRI) standards and OJK regulations.

Sustainability Pillars	Material Topic	UN SDGs
Spirit of Excellence and Innovation	Economic Performance	8 DECENT WORK AND EXCHANGE CROWTH 11 SUSTAINABLE OT IES  AUGUMENTATION  11 SUSTAINABLE OT IES  AUGUMENTATION  A
	Indirect Economic Impact	8 DETENT OF CHARGAN
	Occupational Health and Safety	3 SECOLURATING
<b>Building Cities, Building Lives</b>	Employment Practices	8 BETTAN Y WIREY AND EXHIBITION OF SHOTTIN
	Consumer Health and Safety	3 COLD HALTH AND CONTRACTORS  AND WILL BEING  TO AND COMMANDES  TO
	Emission Control	13 CHANT ADITAL
	Energy Management	7 AFFERMANE AND CLEAN SHADOY  CLEAN SHADOY  TO CLEAN SHAD
Responsible Development	Eco-friendly Materials	12 ESPARADATE IN AND PRODUCTION CONTROLL TO IN AND PRODUCTION CONT
	Water and Effluents	6 CLEANWITE ADDISONMENTON
	Waste Management	11 SUSTAMAR EDIES 12 PRATUSINE CONCAPTION AND PRODUCTION AND PRODUCTION CONCAPTION AND PRODUCTION



# **Sustainability Achievements**

#### **Sustainability Metrics 2023**



**163,770 MWh**Electricity consumption level



**6**Green building certifications



145,481 ton CO2eq
GHG Emissions



**21,111**Job creation through tenant



**1,388 ton**Waste recycled and composted



**1,879,667 m2** Urban green space



### Commitment to Achieve UN SDGs

#### **UN SDGs Commitment Performed UN SDGs Commitment Performed** • New projects brought indirect economic impact on local, national, and Distribution of basic needs assistance to the underprivileged communities surrounding the Company's project in more than 7 cities overseas suppliers; which is carried out on a regular basis and post-natural disaster; • Conduct MSMEs festival to support Community's economic Organize iftar activities and provision of sacrificial animals for the empowerment; surrounding community in almost all of projects. • 21,111 jobs creation through 1,465 tenants who rent in Ciputra's commercial area. • Conduct blood donation and medical check up in more than 5 projects. Renovation of local Government offices and road infrastructure in more 9 INDUSTRY, INNOVATO AND INFRASTRUCTU than 7 cities; • Support for the construction of health facilities, social services facilities • Support for educational facilities, such as the distribution of scholarship (orphanages), place of worship, public service and security institutions funds, books, bookshelves, and tables; facilities; Conduct seminars and training for people with disabilities; Conduct parenting seminars at schools; Absorption of local workers, both as Ciputra's employees and through Support Focus Group Discussion (FGD) activities for youth education outsourcing company for each of the Company's project; • Hold religious support activities such as Christmas celebration at advocates; orphanages or nearby churches. • Donation for Islamic boarding schools, nursing homes, and orphanages in more than 4 cities: • Utilization of eco-friendly and the recycled materials; • Processing effluent at the Sewage Treatment Plant (STP) to produce clean • Reduced the use of wood in project construction by substituting it with water that meets standard: high pressure laminate (HPL) and multiplex for coatings, light steel for Utilizing rain water and long pond for plant watering. roof trusses, and aluminum for frames and doors; Conduct internal energy audits periodically on a number of projects; • Installation of more efficient equipment, such as LED lights, timers, • 1,388 ton of waste recycled and composted; motion sensors and automatic adjustment features on lights, air • Prohibit the use of plastic shopping bags in the shopping centers. conditioners (AC), and water pumps, as well as low-emissivity glass to block the sun's heat and reduce the use of AC; • Clean up canals, waterways, and tree plantation. Reduce water consumption by reusing recycled water for watering plants • Support for the procurement program of cleaning equipment for the and gardens, cooling AC, flushing toilets, with some being channeled into communities surrounding our projects. waterways and reabsorbed into the soil.



# New Projects 2024





#### CitraLand City Sampali Kota Deli Megapolitan

Location	Medan, North Sumatra
Launch	January 2024
Development plan	Phase 1: 35 ha
Market segment	Middle and middle-up
Pre-sales 3M2024	Rp856billion
House price range	Rp1.6billion to Rp4.1billion
Average unit price	Rp2.7billion
Units sold	353 units
Others	Accessibility: 5 minutes to H. Anif exit toll 25 minutes (6 km) to city center 25 minutes to Belawan seaport 45 minutes to Kualanamu airport



#### **Prime Location**

5 min. from H. Anif exit toll

25 min. from Medan city center

25 min. from Belawan sea port

45 min. from Kualanamu airport

# New Projects 2024





#### **CitraLand Gresik Kota**

Location	Gresik, East Java
Development plan	28 ha
Market segment	Middle
Estimated launch	2H2O24
2024 est. pre-sales	Rp250billion
Unit price	Starting from Rp1.0billion
Others	Accessibility: 5.9 km to Alun-Alun Kota Gresik 8.6 km to Romokalisari exit toll 3.1 km to Kebomas exit toll 2.2 km to Bunder exit toll









#### **CitraLand Surabaya**

Location
Launch
Development plan
Market segment
Pre-sales 3M2024
House price range
Average unit price
Units sold
Others

	: 1
West Surabaya	
1993	
1,700 ha (sold 801 ha)	-
Middle to middle-high	
Rp493billion	-
Rp1.0billion to Rp7.0billion	
Rp2.8billion	-
196 units	
Launched new cluster of house in March	











#### CitraGarden City Jakarta

Location
Launch
Development plan
Market segment
Pre-sales 3M2024
House price range
Average unit price
Units sold
Others

Kalideres, West Jakarta
1984
454 ha (sold 364 ha)
Middle to high
Rp255billion
Rp2.2billion to Rp11.2billion
Rp3.2billion
89 units
Launched new cluster of house in March







#### CitraLand Tanjung Morawa Kota Deli Megapolitan

Location	Deli Serdang, North Sumatra
Launch	November 2022
Development plan	Phase 1: 15 ha out of 50 ha
Market segment	Middle-low
Pre-sales 3M2024	Rp237billion
House price range	Rp482million to Rp1.7billion
Average unit price	Rp4.1million
Units sold	64 units
Others	Launched a new cluster in March









#### **Citra City Sentul**

Location	Sentul, South Greater Jakarta	
Launch	October 2023	
Development plan	400 ha	
Market segment	Middle-low to middle-high	
Pre-sales 3M2024	Rp204billion	
House price range	Rp971million to Rp6.7billion	
Average unit price	Rp2.0billion	
Units sold	112 units	
Others	Accessibility: 4.5 km to Sentul Selatan exit toll	









#### **CitraGarden Serpong**

Location	Tangerang, West of Jakarta
Launch	February 2023
Development plan	120 ha out of 350 ha masterplan
Market segment	Middle-low to middle-high
Pre-sales 3M2024	Rp188billion
House price range	Rp818million to Rp4.2billion
Average unit price	Rp1.8billion
Units sold	117 units
Others	Accessibility: 1 minute to Cisauk railway station 10 minutes to Jakarta-Serpong toll Cisauk exit









### **CitraRaya Tangerang**

Location
Launch
Development plan
Market segment
Pre-sales 3M2024
House price range
Average unit price
Units sold
Others

Tangerang, West of Jakarta	9
1994	
2,760 ha (sold 882 ha)	
Middle-low to middle-high	
Rp185billion	
Rp354million to Rp4.2billion	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Rp1.2billion	
177 units	
-	









### CitraGarden Bintaro

Location	South of Jakarta
Launch	November 2023
Development plan	28 ha
Market segment	Middle-low to middle-up
Pre-sales 2023	Rp140billion
House price range	Rp1.2billion to Rp4.0billion
Average unit price	Rp2.3billion
Units sold	67 units
Others	Accessibility: 10 minutes to Bintaro City 25 minutes to Serpong City 35 minutes to Soekarno-Hatta international airport











### **CitraLand City Losari Makassar**

Location
Launch
Development plan
Market segment
Pre-sales 3M2024
House price range
Average unit rice
Units sold
Others

Makassar, South Sulawesi

October 2015

157 ha (sold 35 ha + 50 ha to government)

Middle to high

Rp74billion

Rp5.1billion to Rp13.0billion

Rp3.2billion

26 units

Launched new tower of low-rise apartment in January







### **CitraLand Gama City Medan**

Location	Medan, North Sumatra
Launch	February 2013
Development plan	123 ha out of 211 ha masterplan
Market segment	Middle and middle-up
Pre-sales 3M2024	Rp66billion
House price range	Rp3.2billion to Rp5.7billion
Average unit price	Rp4.3billion
Units sold	17 units
Others	Launched new cluster of shop house in February











### **CitraLand City Kedamean**

Location	Gresik, East Java
Launch	August 2022
Development plan	Phase 1: 12.5 ha out of 200 ha master plan
Market segment	Middle to middle-low
Pre-sales 3M2024	Rp54billion
House price range	Rp578million to Rp1.5billion
Average unit price	Rp927million
Units sold	65 units
Others	-







# Results Summary (Income Statement)

(Rpbn)	3M24	3M23	% YoY	
Revenue	2,316	2,131	8.7%	Effect of +7.1% YoY in Property Development segment and +14.2% YoY in Recurring segment
COGS	(1,138)	(1,098)	3.7%	
Gross Profit	1,178	1,033	14.0%	
Gross Profit Margin	50.9%	48.5%		Effect of product mix
Operating Expense	(445)	(375)	18.4%	
<b>Operating Profit</b>	733	658	11.5%	
Operating Profit Margin	31.7%	30.9%		
Interest Income (Expense) - Net	(201)	(207)	-2.5%	Effect of deleveraging and higher interest income
Other Income (Expense) - Net	66	46	42.9%	
Final Tax and Income Tax	(70)	(66)	6.0%	
Net Income Before Non-Controlling Interest	528	431	22.4%	
Non-Controlling Interest	(44)	(18)	143.3%	Effect of higher revenue recognition from JV projects
Net Income Attributable to Owners	483	413	17.1%	
Net Profit Margin	20.9%	19.4%		



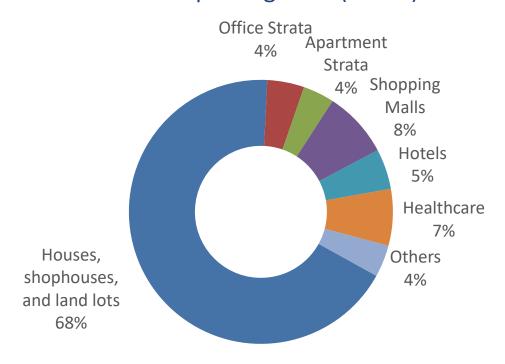
# Results Summary (Revenue Breakdown and Margin Performance)

(Rpbn)	3M24	3M23	% YoY	
Revenue Breakdown				
Property Development Revenue	1,762	1,646	7.1%	
Houses, shophouses, and land lots	1,568	1,460	7.4%	
Office for sale	105	34	208.0%	
Apartments	89	152	-41.3%	
Recurring Revenue	554	485	14.2%	
Hospitals	161	124	29.1%	Increased number of cases of dengue and viral diseases
Shopping malls	188	161	16.6%	Improving foot traffic and increase in rental rate
Office for lease	43	54	-20.0%	Decreased occupancy from low office-leasing demand
Hotels	114	122	-6.2%	Reduced government-related hotel activities due to elections
Others	48	24	100.3%	Re-opening of golf course and waterparks
Total Revenue	2,316	2,131	8.7%	
Margin Performance				
Property Development GPM	51.7%	49.5%		
Houses, shophouses, and land lots	51.8%	51.0%		
Office for sale	60.5%	51.6%		Effect of product mix
Apartments	39.6%	34.8%		
Recurring GPM	48.1%	44.9%		
Hospitals	46.4%	42.7%		
Shopping malls	49.5%	43.8%		Improving foot traffic and occupancy rates
Office for lease	56.8%	64.2%		Decreased occupancy from low office-leasing demand
Hotels	41.6%	45.0%		
Others	55.8%	19.4%		
Total GPM	50.9%	115.6%		



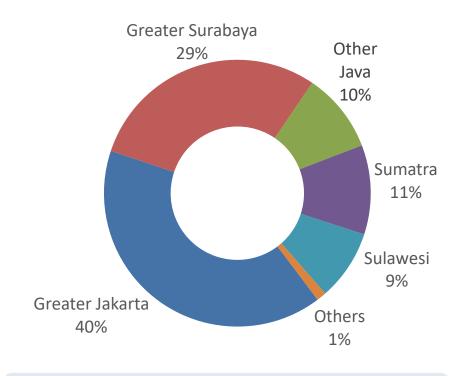
### Focusing on Property Development and Minimizing Concentration Risk

#### Revenue per Segment (3M24)



- Development = 76% (Houses + Office + Apartments)
- Recurring = 24% (Malls + Hotels + Healthcare + Office)

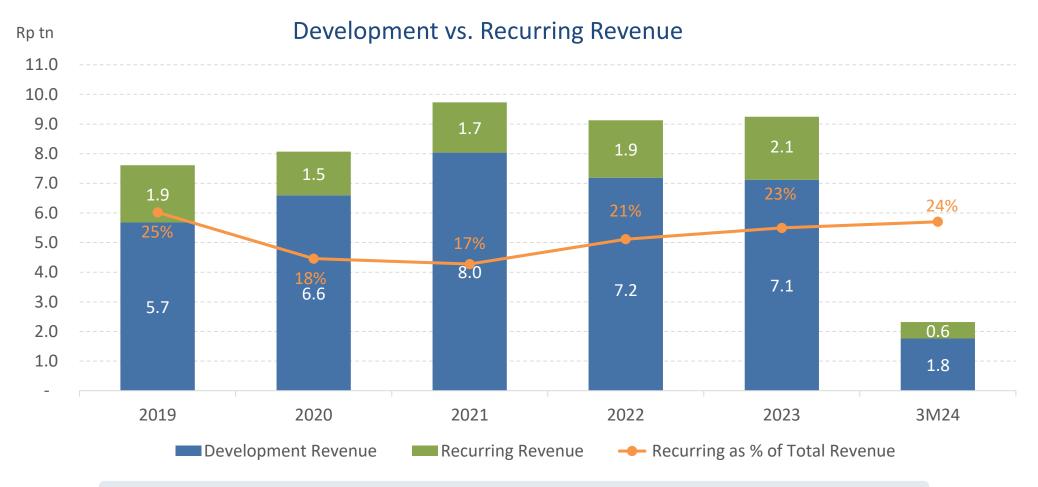
#### Revenue per Location (3M24)



 Sustained focus on geographically diversified revenue sources to minimize concentration risk



### Solid Development Revenue Complemented by Stable Recurring Assets

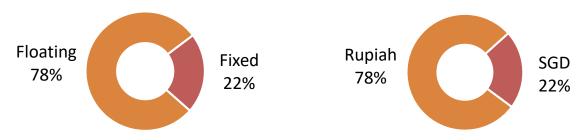


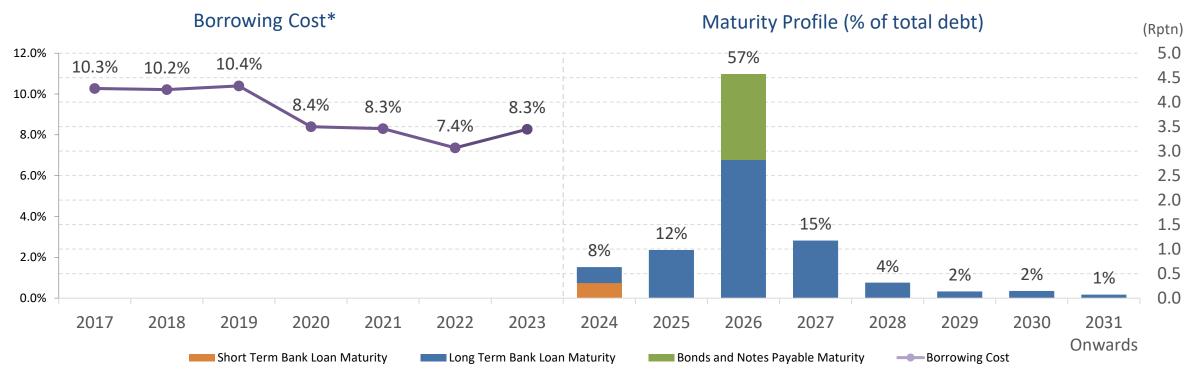
Continued focus on high-growth core development business and complemented by stable recurring assets



### **Debt Profile**



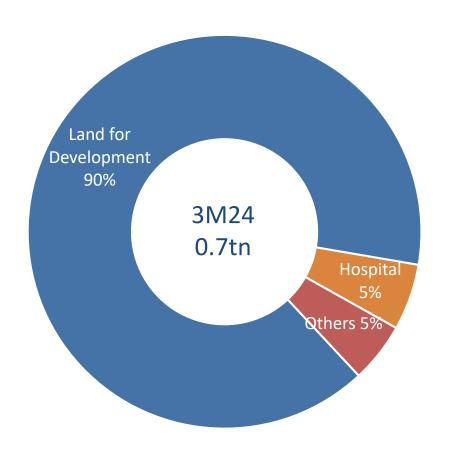


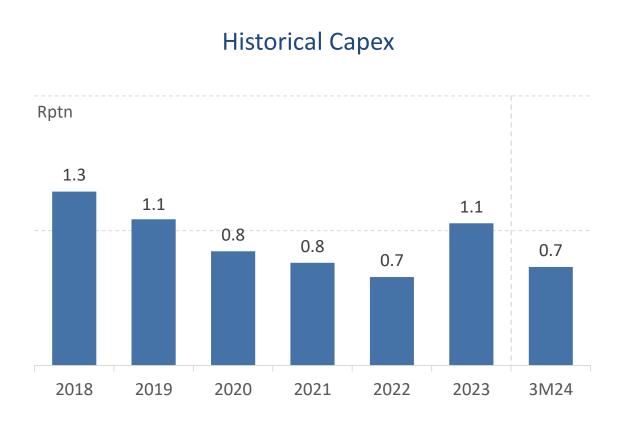


<sup>\*</sup>Average Borrowing Cost calculation includes capitalized interest expense of Rp131bn, Rp179bn, Rp89bn, Rp6bn, Rp25bn, Rp45bn and Rp12bn in 2016, 2017, 2018, 2019, 2020, 2021 and 2022 and excludes PSAK 72 impact of Rp457bn, Rp469bn, Rp401 bn and Rp506 bn in 2020, 2021, 2022 and 2023.



## Selective Land Banking and Deferring Non-committal Capex

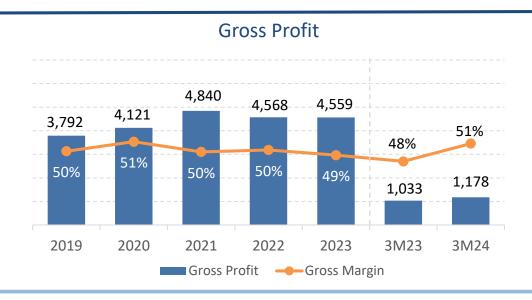


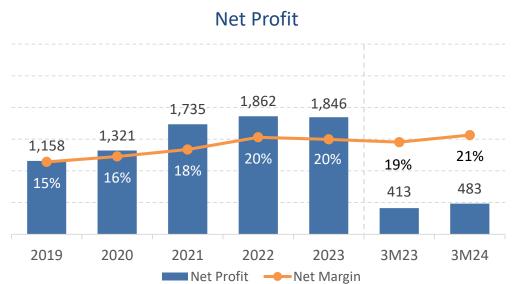


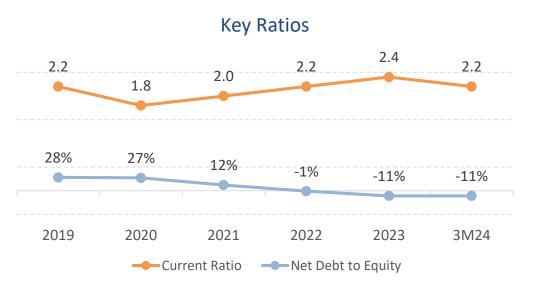


### Resilient Financial Performance with Continuous Growth











# **Balance Sheet Summary**

Rpbn	Mar 2024	Dec 2023	Dec 2022	Dec 2021	Dec 2020	Dec 2019
Accete	45.064	44 115	41 002	40.000	20.255	26 106
Assets	45,064	44,115	41,902	40,668	39,255	36,196
Cash & cash equivalents	10,654	10,601	9,042	7,162	5,276	4,238
Land	15,952	15,296	14,495	14,538	14,471	13,523
Fixed Assets	2,854	2,835	2,569	2,504	2,595	3,089
Investment Properties	5,055	5,189	5,349	5,528	5,523	5,373
Others	10,550	10,194	10,447	10,937	11,390	9,972
Liabilities	22,004	21,490	20,989	21,274	21,798	18,434
Debt	8,033	8,092	8,917	9,555	10,024	9,176
Contract Liabilities	11,213	10,762	9,446	8,978	9,218	6,870
Others	2,758	2,637	2,627	2,742	2,556	2,388
Equity	23,061	22,625	20,913	19,394	17,458	17,762
Minority interests	2,618	2,579	2,475	2,424	2,125	2,409
Equity net of minority interests	20,443	20,046	18,438	16,971	15,332	15,352
Debt to Total Equity	35%	36%	43%	49%	57%	52%
Net Debt to Total Equity	-11%	-11%	-1%	12%	27%	28%



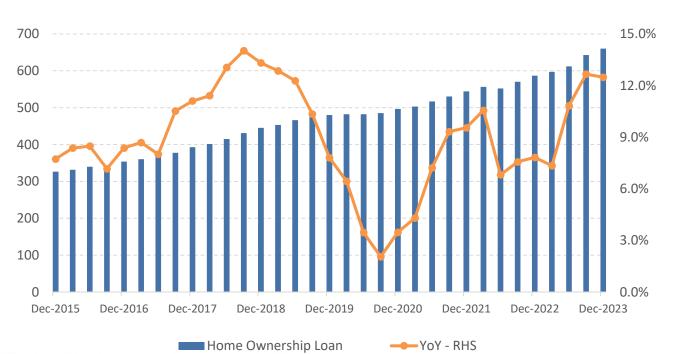


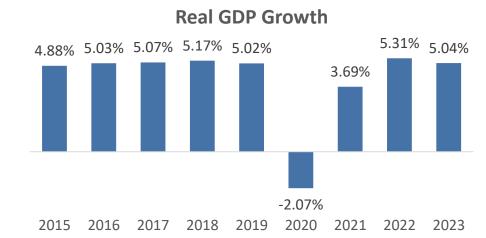
**Country Overview** 

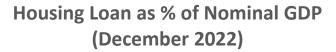
## **Encouraging Macro Conditions**

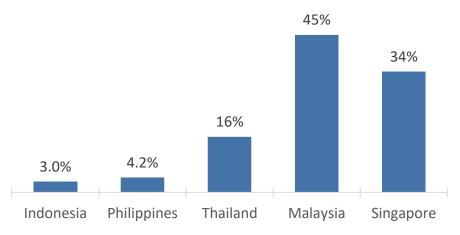
Robust economic growth accelerating middle class formation and increasing housing demand

#### **Home Ownership Loan Outstanding (Rptn)**











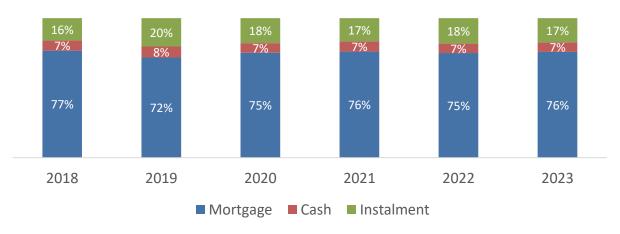
### **Property Price Index**

- Mortgage consistently being Indonesian customers' preference, even with increased interest rate due to inflation.
- There is an imperfect correlation between mortgage rate and benchmark rate.
- The composite Residential Property Price Index (RPPI) relatively tends to increase since 2020.
- In overall, CTRA's total marketing sales trend is inline with the RPPI trend since 2018.

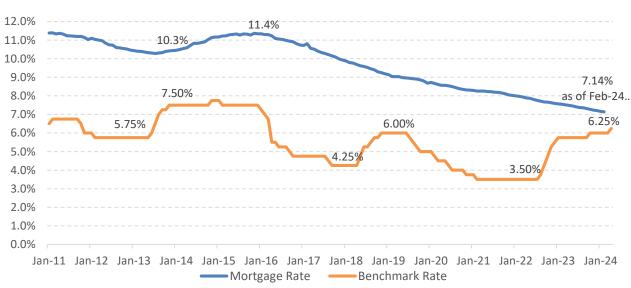
### Residential Property Price Index (RPPI)



#### **Source of Consumer Financing**

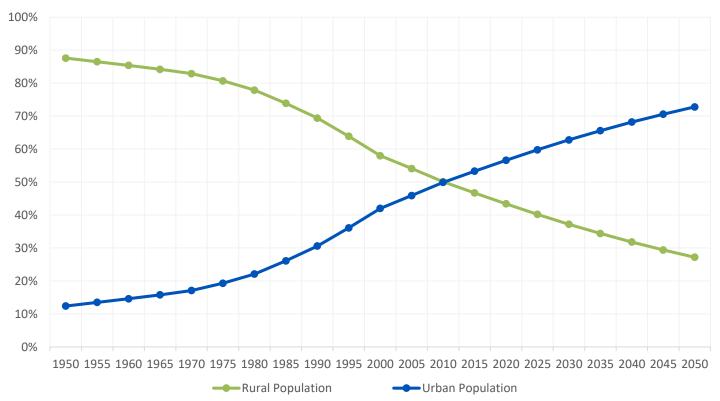


#### BI Rate vs. Mortgage Rate



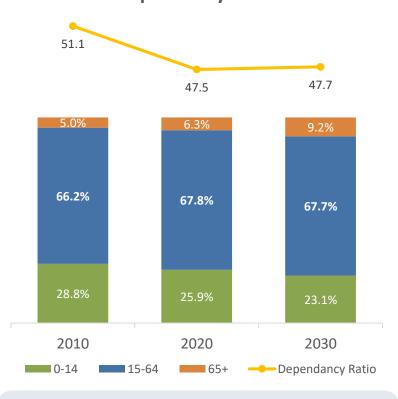
## Favorable Population Structure





More than half of the Indonesian population lives in urban areas since 2010 and it is estimated to reach almost three-quarters by 2050

# Population by Age Group and Dependency Ratio



Rising working age population leading to a reduction in dependency ratio and promoting economic growth



## Regulatory Support from the Government

Increased maximum Loan-to-Value (LTV) to 100% for all mortgages.

Increased limit for mortgages for units under construction from 2 to 5.

Deregulated mortgage disbursement from banks to developers.

Bank Indonesia Omnibus Law

Allowed foreigners to own apartments over Hak Guna Bangunan (HGB) land.

Relaxed the permit requirements for foreigners to be eligible to buy property.

Lowered super luxury tax from 5% to 1% and increased the threshold from Rp5bn to Rp30bn.

Increased price threshold for 20% luxury tax from Rp10bn to Rp30bn for apartments and from Rp20bn to Rp30bn for houses.



Provided 100% VAT waiver for houses, shophouses and apartments priced below Rp2bn and 50% VAT waiver between Rp2bn to Rp5bn until Dec 2021.

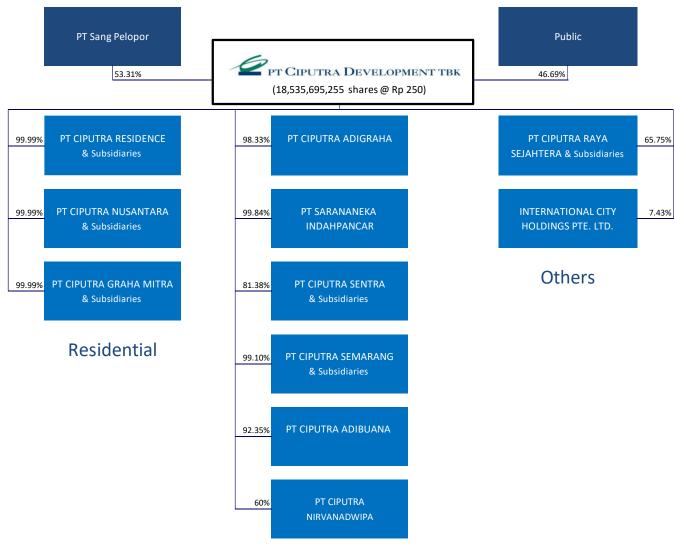
Provided 50% VAT waiver for houses, shophouses and apartments priced below Rp2bn and 25% VAT waiver between Rp2bn to Rp5bn until Sep 2022.

Providing 100% VAT waiver for houses, shophouses and apartments priced up to Rp2bn for Nov 2023-Jun 2024 and 50% VAT waiver for Jul-Dec 2024 and extending the maximum unit price to Rp5bn, but the VAT waiver will only apply up to Rp2bn.



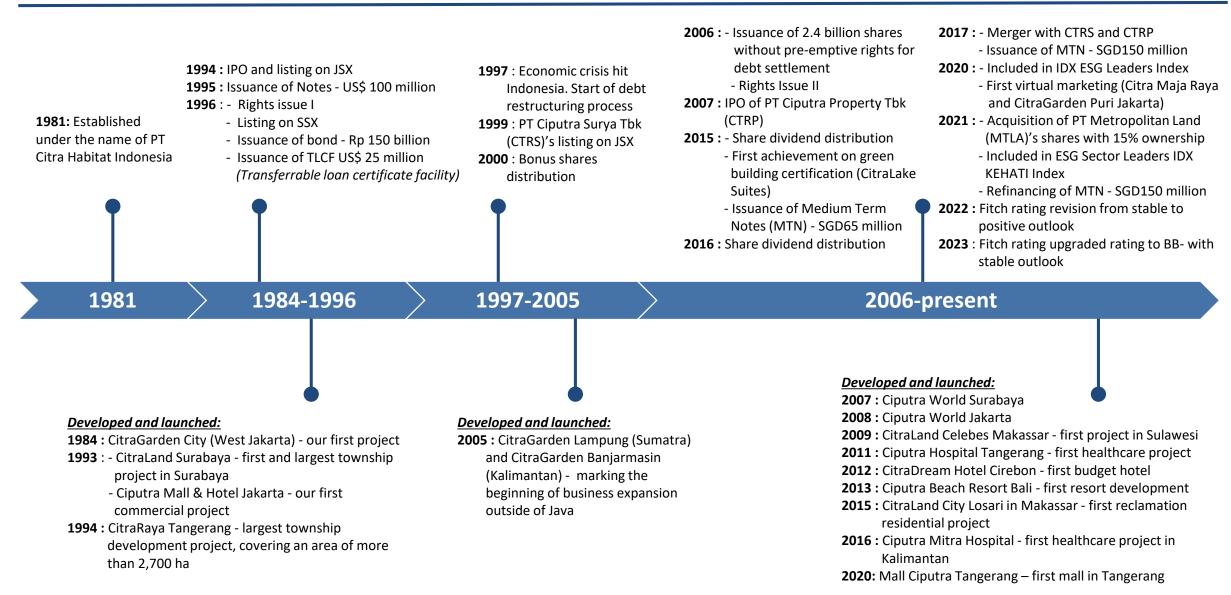


### **Corporate Structure**





### **Corporate Milestones**



## We are well positioned in Indonesia's current property outlook

#### **Company's Strengths**



Focus on real estate business



Most diversified in market targets, products offered & project locations



Large land bank at prime locations to support future growth





Reputable brand & experienced management team



Steady launch and development of pipeline projects

#### **Business Prospects**

Increase in housing needs

**Urbanization trends** 

Change in customers' lifestyle

Availability in mortgage facility

Potential economic growth

Government stimulus plan

Stable political outlook



## **Experienced Management Team - Board of Commissioners**





Junita Ciputra



Sandra Hendharto









Tanan H. Antonius

- Independent member



**Thomas Bambang** 

- Independent member



## **Experienced Management Team - Board of Directors**





Artadinata Djangkar



MI Meiko Handoyo



Nanik J. Santoso



Sutoto Yakobus



Tulus Santoso - Corporate Secretary

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# Thank you!

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